

0:00

Yeah, I know. Okay.

0:02

So, Pravin,

0:06

yeah. So, let's this let's set the stage,

0:09

right? Yeah.

0:10

We're talking about uh estate planning today.

0:12

Yeah. And we're talking about a real client

0:15

situation we came across not too long ago. Uh but this one was very uh

0:19

interesting because it had a lot of elements that we see in other files, but

0:23

this one had like a lot of them present in one place.

0:26

Yeah. So that's what makes it a good case study for anybody to learn from um

0:31

and and see what uh you you know you should be doing and should not be doing

0:37

and then learning from this particular instance. So

0:40

Robert um Mr. Robert Hale

0:43

Mr. Robert Hail. Yeah.

0:44

Uh set up a very successful business. Yeah.

0:47

Um in manufacturing um is in his late 70s,

0:52

has two kids, both live outside of Canada and um is married obviously his

0:59

wife. Wife is not involved in the business.

1:02

Wife is not involved in the business and amassed serious amount of value. Mhm.

1:08

And when we did the calculation of his taxes on death, it came out to \$10

1:12

million. Yeah.

1:14

And that was just base case do nothing scenario. As of today, if he dies,

1:19

what's the tax bill? Mhm.

1:22

Now, to calculate the tax bill, it's very simple. You take the

1:27

um total value.

1:29

Total value of everything. Yeah. Total value of everything that you own minus

1:32

the cost equals your gain. Yeah. And then you pay the tax on it.

1:37

Yeah. And in in this case, like Mr. Robert Hill had multiple corporations.

1:42

Yeah. Had a lot of investments in those

1:44

corporations, real estate investment portfolios, and his actual operating

1:48

business. That's right.

1:49

So, including the shares of his corporations and all his investments, he

1:54

was looking at a \$10 million tax bill. Yeah. And that's just a starting point.

1:59

And um on top of that, Ontario has something

2:02

called a probate fees which if you plan around you can reduce

2:07

it eliminate to most extent but um in this case I think the even the

2:12

base case scenario probate fees do nothing was about a million dollars in

2:15

probate fees on top of the income tax. Yeah. which yeah adds another layer

2:21

which surprises a lot of people because people just think

2:24

tax is income tax

2:25

income tax should be more than enough for someone to pay

2:28

10 million should be more than enough. Yeah.

2:30

And then in Ontario there's more than that that if you're a resident here then

2:33

you have to pay potentially some probate fees.

2:36

Yeah. So let's get into it. I think it's good

2:38

to like break down um uh you know dos and don'ts. I don't think Robert is or

2:46

was reckless in what he had. I think he was just too busy building a business

2:52

and very late realized that he needs to do something in respect of thinking

2:58

about his future and the tax planning his next chapter in life whatever and

3:05

then eventually we got in touch with him and

3:07

rest is history in terms of putting something together for him.

3:10

Yeah. Yeah. Let's do it. So, um, what's the next thing

3:17

now? So, this is supposed to be meet Robert.

3:19

Oh, okay. This is supposed to be also meet Robert.

3:24

Um, this is talking more about going into where the kids live. I guess

3:31

his wife being there, his grandchildren, his

3:34

slow decision making, why he never planned early, I guess.

3:38

Yeah. I guess like this is talking about repetitive

3:46

but then how

4:03

so You want me to start?

4:09

Yeah. Yeah.

4:11

So, like I guess we can go into how So, he got in touch with us. We showed

4:18

him his tax bill. Yeah. We started with phase one.

4:22

Yeah. And then we started looking at a structure. I think this is looking more

4:26

at minute books and stuff. So, discovery phase.

4:31

Yeah. Yeah. Okay.

4:37

All right. So, Pine, when we're looking at any case, right,

4:42

um there are lots of complexities and requires a lot of time and attention to

4:48

go through someone's um you know, tax situation carefully and weigh different

4:53

options. So, maybe let's just break down like what is that process generally

4:58

looks like and what we went through in this case.

5:01

Yeah. No, typically we do ask all clients to provide

5:07

all of their financial statements, their tax returns, their minute books to kind

5:12

of build a narrative of their situations or structure.

5:16

Yeah. Because we're looking at when when

5:18

you're looking at taxes on death, you have to understand what the individuals

5:22

own, right? The family owns. And typically in in Robert's case, he had

5:27

multiple corporations, right? and he's a he built a lot of wealth in these

5:32

companies and he had his operating companies as well and he his kids were

5:37

in um out of Canada he had also some business out of Canada so it involves us

5:42

asking a lot of questions getting familiar with the family you know their

5:46

residency asking those questions looking at their personal tax returns their

5:50

corporate tax returns but we also um get them to fill out a network statement you

5:56

know um which just involves you jotting down the total assets that you own

6:01

there, the estimated market values, the liabilities associated with it just so

6:06

that we can then arrive to that gain like what is the gain on all your

6:10

assets, right? In order for us to give an idea of what taxes you're looking at,

6:15

we calculate that number for you and give you that rough idea.

6:18

Yeah. But when we're like looking through all

6:21

of that information and like in Robert's case, he didn't have any minute books.

6:25

Yeah. And and

6:28

T you're like typically when you open up companies, you know, you get a lawyer,

6:32

they they open up a minute book for you, it tells you the history of the company,

6:35

any transactions that occurred. It will document all that. So, it gives us a

6:39

good understanding of, you know, what shares exist, what's happened in the

6:44

past, were there any tax planning, was there any tax planning done in the past?

6:49

We like looking at all of that, right? Yeah. But in this case, there was no

6:52

history and we really did have to rely on the client to tell us who owns what.

6:59

Right. Yeah. I mean, it's it's very important

7:02

early on to go through this process of discovery where you set the stage,

7:08

understand who owns what, what are the values,

7:13

what are the different nature of assets that they own. Yeah.

7:16

What is the value of each asset? and get a fundamental understanding of those

7:21

items. Uh including looking at the tax history, financial history,

7:27

um and uh looking at their existing wills,

7:30

the network statements like you said, if they have life insurance,

7:34

that's important. Also getting confirmation of residency that the um

7:39

that the family has and who's in their family like is it you know the husband,

7:44

wife, kids, where do the kids live? All of these

7:47

parents, any dependents other than kids. That's right. Who's involved in the

7:51

business, right? Yes. All of these like basic fundamental

7:54

elements are so important because now you're really trying to get an

7:58

understanding of their situation and standing in their shoes to understand

8:02

well what now like given that this is where we are um what are the options

8:08

that will now align with the objectives. Yeah. And the objectives sometimes

8:13

aren't just tax, right? you're you're the there could be so many different

8:16

objectives. So, it's good to understand the family history and knowing the

8:20

dynamics within the family when it comes to estate planning

8:23

and and what their their goals are like in the future as well.

8:28

Yeah. I mean, Robert's goals are, you know, his mandate to us like, well, what

8:35

am I supposed to do? Tell me. Yes. Yes. I think a lot of people

8:38

didn't really articulate to us. Yeah. Yeah. And I I do think sometimes

8:42

it's like a bouncing like they need someone to bounce ideas off of cuz they

8:46

don't know where to start. Yeah. Right. And I I think like we help them

8:50

start and um through questions um and feedback

8:54

articulating their their objectives too, right? Like

8:56

Yes. Helping putting the words to what they mean to

8:59

actually say perhaps.

9:02

Yeah. And with Robert like you know he has two kids. He built this business,

9:07

but his children um weren't they aren't in Canada and um they did not want to be

9:13

involved in the business. Yeah. Yeah. And you know that was a big

9:18

question mark and like what am I supposed to do with this business? I'm

9:21

in my late 70s. Help me figure out or facilitate

9:25

what are my options, right? Like I mean he's best in the industry that he's in.

9:29

Yeah. But knows nothing about succession,

9:32

right? uh hasn't thought about it very long in his in his career about that.

9:37

Yeah. Um

9:39

which is I think common too, right? Which is quite common. It's a big

9:42

decision to make. That's right. I think a lot of people

9:44

put that off. Yeah. Especially if their founders

9:46

think about inevitable. No, they don't speak. They don't. And

9:51

it's a big decision. It's a hard decision. They need help from their

9:54

adviserss to make that decision. Yeah. And I also think like when you're

9:59

running a business, you're busy running that business, right? And you're and

10:04

like with Robert, like he wants to continue working.

10:08

Yeah. Yeah. And I think that's a good thing. Like even if you're late 70s,

10:11

you're so like motivated to work. I think that I respect that. I think

10:15

nothing nothing better than that, so to speak, if that's your passion and you

10:19

really want to continue it. But I think it's it would be it would be um

10:24

uh not a good idea to ignore the reality of where things are going and moving.

10:29

And suddenly you're taken out of the picture. You have to figure out

10:33

well is my family going to be able to survive this um

10:37

without me, right? What will happen to my business? Is my business ready to

10:41

continue on? What is a continuity plan for that?

10:44

Yeah. Will my family even know where my assets

10:46

are? Do they have passwords to my bank

10:49

accounts? uh can they even go to the bank and

10:52

access those assets? Like, you know, that's a big question. A lot of families

10:57

don't know what their other half or like, you know,

11:00

significant other has. Sometimes there's no complete list or inventory of things.

11:04

Yeah. You always like, you know, when you're just living life, you divide your

11:08

responsibilities. Yeah.

11:09

And you kind of trust your partner to do those responsibilities. But when you're

11:13

out of the picture for so long, there needs to be communication.

11:16

That's right. about those things especially if you have a business or

11:20

multiple there's a lot of assets in different places.

11:24

Yeah. And I think that that uh that gap of knowledge about where things are at

11:30

is also something that they now have to make sure that they synchronize within

11:34

the family members and also gather trust that if I were to

11:38

now disclose all this information, it's not going to

11:41

um create any other family issues, right? Like

11:45

I think within within the spouses, I think it's an expectation that they're

11:48

not going to be surprised by what you have in most cases. But sometimes it's

11:53

about the kids, right? Like you don't want to disclose too much about your

11:56

wealth or maybe sometimes you don't. Yeah.

11:58

And it's a personal it's a personal uh preference as to how much you are open



12:03

with your wealth with your kids and what this stage what stage they're at.

12:08

Yeah. Right. So I've had situations where like

12:10

the kids are like in their you know uh in their 20s mid20s they're still

12:16

figuring out life and see what they're going to do in their careers and uh

12:20

sometimes don't have very much good idea in terms of how much wealth the parents

12:24

have. they have led a good life. They're sheltered,

12:27

but then suddenly they like if they're disclosed, hey, your parents are like

12:31

really well off. Let me just quit my job and just

12:33

then they might just take over the motivation.

12:35

Parents credit card. Yeah. Yeah. And I think that's a real uh

12:40

u that's a real problem in the parents eyes that they just want to keep that

12:45

information to themselves. Yeah.

12:47

Uh not to say every family's the same way. I think some are very also

12:51

transparent. Yes. But in um you know coming back to

12:55

Robert's case I think um having peace of mind making sure that

13:00

there's no issues arises if he's no longer present um you know that was a

13:06

key key thing. Yeah.

13:07

And then also the fact that you know also knowing like okay how much taxes do

13:11

I have to pay? Yeah.

13:12

Where am I going to come with the money? And where like where are my kids going

13:16

to come up with that money? Yeah. Yeah. You're right. It's not

13:18

really him. It's really his family who has to come with the money. Right.

13:21

Yeah. like does he does he want to help out after he's gone? Right? It's like

13:25

that's how you kind of think about it. And I think that's that's a

13:28

fundamentally such a basic question and and the question that brings a lot of

13:31

tension because um you don't necessarily sit in cash when it comes to the value

13:38

of your assets. They're tied to real estate. They're

13:42

tied to, you know, maybe assets in stock portfolio. They're tied to business in

13:48

your business. Yeah, you can't monetize that business and

13:51

suddenly make money from it. No.

13:52

Right. And you can't sell it instantly. Real estate is the same way. Like market

13:56

today in this economy is down. Yeah.

13:59

So you don't want to sell it right away.

14:00

This is not the best time. You want to hold on to it. Yeah.

14:03

So you want to hold on to it. But like you know these are the types of

14:06

situations when like families have to face when the principal u person making

14:12

the decision related to finances passes away and their families are now faced

14:16

with those very hard decisions. Yeah. and now they have to come up with

14:19

the money and then they usually go and like do a fire sale

14:23

of all their assets do in order to come up with the money because they feel

14:26

because like I think we should just let everyone know that tax bill is due

14:30

upon passing upon passing like when April comes

14:34

around that's when personal tax returns and um your payable comes up. There's no

14:38

payment plan here in Canada. You have to pay that tax right away

14:42

pretty much. Yeah. Like if you pass away we're sitting in uh November 2025. So if

14:47

Robert passes away, it's due in April. Yeah. About six months, right? Generally

14:52

speaking, generally speaking, we won't get into a lot of deadlines and

14:54

very specifics, but like Generally speaking, Generally speaking, the taxes

14:57

are due quick. But the assets aren't you're not going

15:00

to be able to liquidate your assets all the time that quickly. It takes time,

15:03

especially if you want a good price, right?

15:06

That and then you also need to uh I think, you know, mourn goes through, you

15:11

know, the grief that the person has like I don't think finances are really top of

15:15

mind. No,

15:16

it's it's not thinking about the tax return and that's not the first thing

15:20

that comes to your mind. I think it's it's good to just have that

15:23

state of mind at least um however morbid the discussion might be is to just

15:28

understand okay what am I supposed to do? Uh what are the steps my family to

15:34

take? And you leave them with some sort of checklist with some documents that

15:39

and who are the key people they should be getting in touch with. kind of like

15:43

kind of like your net worth statement and then and then a document that shows

15:47

where these assets are located, the passwords to those files, the bank

15:51

accounts, relationships, who are the key people

15:53

that that will form part of your team, the accountant, the tax advisor.

15:59

Yeah. A lawyer that has, you know, pro

16:01

probably prepared the wheels. But see, like I would say that um most

16:05

clients would do that once they've at least started their estate planning,

16:08

right? like like they have to at least get into the door and start discussing

16:12

all these things. And Robert came. Yeah. Like

16:16

maybe a little bit late, but a little bit late. Still in, you know,

16:20

relatively healthy state. Yes. Right. He's not like fragile and

16:24

no about to pass away. Like he has state of

16:26

mind. He's financially still working.

16:28

He still has that state of mind and like you know is able to make the decisions

16:32

and all that stuff. And when you lay these you know hard core facts that what

16:37

you what's I mean there may be a mountain of work to be ahead of you

16:41

and making those decisions but I think once you start that conversation then it

16:45

goes easier right and I think the discovery phase is

16:49

so important because of that because you just lay out

16:52

what is it right and they have a lot of clients have a

16:54

lot of questions that they want answered yeah and I think if you chart stuff out

16:57

like if you put them on a slide deck put the ownership structure of things

17:00

put a visual put a visual to it depict things in the

17:03

Excel spreadsheet like put line items of what you own.

17:06

Yeah. And then I think start things will start

17:08

to come together. Yeah.

17:09

Right. Um you also it also gives you a frame of mind of like arranging affairs

17:14

like as if somebody else will need to deal with it

17:17

because a lot of times people have their finances and you know issues that they

17:24

know of um you know themselves sits in their

17:27

minds a lot of time right and um like I know there's like probably

17:32

50 things percolating in my mind in respect of what I need to do.

17:35

Yeah. But nobody has my second brain so to speak that knows.

17:38

Maybe does now. Maybe

17:42

with AI maybe there'll be everyone has a personal

17:44

maybe one day there will be a second brain so to speak.

17:46

Yes. Yeah. But but typically no. It sits in their

17:49

brain. Typically no. Right. And and I think um

17:53

you just want to be help organizing things.

17:55

Yeah. So you know um

17:58

well Robert structure let's talk about it.

18:00

Yeah. Yeah. I think number one is that for anybody to begin with um needs to

18:05

have a will. Yes.

18:07

Right. So the first thing you want to look at is like okay if I were to pass

18:10

away um even you did no planning but like just very very at minimum

18:17

how are your assets are going to be divided

18:20

divided with whom and who will be responsible for managing

18:24

that process. Yeah.

18:25

Right. So like we throw out a lot of terms like executive

18:29

Yeah. beneficiaries and like there's trustees.

18:32

Trustees. So maybe let's let's define those.

18:35

Sure. Quickly.

18:37

Yeah. But really, you know, if somebody passes

18:40

away, a document called will have your wishes.

18:44

Yeah. For the person who passed away,

18:46

it will say who is getting how much of my assets based on

18:53

your wishes and wishes. Just Yeah. Based on your wishes. Yeah.

18:57

And the person who manages that process is the executive.

19:01

Yeah. And that executive is now all of a

19:04

sudden a very important person. Yes. Because they're going to have to devote

19:07

a lot of time, effort, and energy in making sure that they follow that

19:12

document to the tea. Yeah.

19:14

Right. But it also comes with a lot of responsibilities, right? Not only have

19:18

to make sure that you're doing good by the beneficiaries who are supposed to

19:22

receive the assets, but the fact that it's it's done

19:25

properly. it's documented properly. Tax returns.

19:29

Yeah, they're responsible for the tax returns and the tax payments of the

19:32

estate. And guess what? Like it's not just the

19:34

tax payments that they have to make, but they're also responsible for if anything

19:38

goes wrong with the filing or CR is not happy with how things were filed or

19:42

there's any claims that come afterwards. They can all fall towards the executive

19:46

the executive. So there's a bit of a process that you know your accounting or

19:51

tax team or the accountant really um and the lawyer will help you navigate those

19:56

those issues but very generally speaking you know the executive position people

20:01

take it very lightly in my opinion but it does have a lot of uh it it takes

20:06

a lot of time right like on average I see you know the process of distribution

20:10

of assets takes you know one year two years

20:14

yeah but it can even take three years depending on like the dynamics of the

20:18

family and what's going on and what the assets are.

20:20

If it's not and what the assets are, it could take a long time.

20:22

Like in Robert's case, it was complicated, right? Like

20:26

he's he's owned like, you know, five corporations.

20:30

Yeah. Right. One corporation for real estate

20:33

assets, other corporation for the business.

20:35

Yeah. Another corporation for non-real estate

20:38

assets that are investments. That are investments. Yeah.

20:41

Um and and you and his US corporation.

20:45

Yeah. And and the problem is that the values of these assets are not

20:50

readily available. No,

20:52

it's not like you can go on some website and find out what's the value of Apple

20:55

stock. No.

20:56

Um Yeah.

20:57

Like you can't do that with other assets such as real estate

21:00

and your business. Like obviously that's even difficult more difficult.

21:03

Yeah. You have to put a value to the business. So like the first thing the

21:06

valuator has to do is like well what is my taxes on debt that I'm going to be

21:09

responsible to make sure that at least that money goes to the Canada Revenue

21:12

Agency. Then whatever's left is going to be distributed to the beneficiaries,

21:16

right? Yeah. And

21:18

it's a lot of coordination and gathering of information and you know, even just

21:23

proving out to the banks you're the executive sometimes takes time. Yeah.

21:26

Right. Like just proving out that you're actually responsible for the estate.

21:29

Yeah. Yeah. Yeah. I mean, let's uh I think that's a it's a good place to like

21:34

uh segue there, right? So,

21:37

you got to value everything. Get an inventory list of everything

21:41

that's there. Yeah. Then value everything. If the

21:44

value is not available, you get engage a valuator

21:47

to look at what's my valuation of my real estate, what's the valuation of the

21:51

business that was left behind and then try to frame a a place to get

21:57

an understanding of what are my assets and the debts

22:01

and how am I going to settle those debts including Canada Revenue Agency and the

22:04

taxes and anything else that's there. Then leftover is distributed to the

22:08

beneficiaries. So, you know, um can you you said something about like, you know,

22:16

um the segue into like paying the probate like give me walk me through the

22:21

probate act probate uh process and how it generally works because I think

22:26

that's an important piece that nobody understands at least as an Ontario



22:29

issue. Yeah.

22:30

And every province has their own. Yeah. No, the tax like I think people

22:33

don't realize that you may need to probate your will, right? that it's an

22:38

administrative process that the courts take to assign a list of all your assets

22:43

and the fair market value of those assets

22:46

and that you and there's a fee for that, right? And that's one 1.5% in Ontario of

22:52

the market value of it's not even the gain.

22:55

It's not the gain, it's the fair market value of your assets, right? Yeah.

22:59

But why probate is required? Like is it required number one?

23:03

Depends on the asset. But yes, generally it's required,

23:07

right? So I mean it depends on who who you're um dealing with.

23:13

Yeah. So if I say I'm the executive of Mr. X

23:17

and I walk in and I start to command people like I have authority over

23:21

dealing some assets. Yeah.

23:23

The problem comes in is like those third parties who might be dealing with me as

23:28

an executive, they might ask for proof whether or not I have the authority.

23:32

Right. So, for example, if I go to Mr. X's bank

23:36

and I say I want to withdraw the balance on the bank account. They're not going

23:39

to see that I am authorized.

23:42

They have to get that updated. Yeah. Then they're going to say, well, you

23:44

have to inform them. Well, if Mr. X died and look at his will, he left me as the

23:48

the person to deal with it. Well, the bank is not going to take it

23:51

because there's so much fraud that can happen. Yeah.

23:53

Right. Because anybody can walk up to a bank with a document saying that they

23:57

they're the executive. Yeah. So typically the the government

24:01

has a has has created a process to say okay well why don't we in principle

24:06

authenticate this will for you. Yeah.

24:08

So that all the third party people can rely on this document and we have now

24:13

certified that this person who say they are

24:16

is the person going to be the executive in the eyes of the government. So you

24:20

trust them everybody else should be trusting of them too.

24:23

So you got to supply like your death certificate.

24:25

Yeah. you know the will uh the listing of all the assets including the bank

24:31

balances. Yeah.

24:32

Potentially pay the probate fee to the government which is one and a half%.

24:36

Yeah. Then you get the certificate uh from the government that you can go to

24:41

other people and start to um deal with the assets including the banks and

24:48

you know if you're selling and all of that takes time like that

24:52

takes it can take a lot of time especially if there's a lot of different

24:55

assets involved right some people have multiple banks too

25:00

yeah yeah I mean getting to the probate stage is is also something that people

25:04

find out um you after the fact. Yes.

25:08

Because you know the fact that oh the bank is not going to take my word for

25:12

it. Um I think it's a it's a reasonable

25:15

question that the bank just doesn't take your word for it. Yeah.

25:18

I think you kind of understand like why someone

25:20

wouldn't be able to access someone's bank account just by saying who they

25:23

are. Yeah.

25:24

So there must be a process. But the cost and the process of getting to it. Oh my

25:29

god. It's it's way too expensive in this in

25:32

Ontario. Yeah. So, um,

25:36

so you know, in Robert's case, you know, when you start to give these basic

25:43

understanding, I think kind of opens people's eyes that what I'm going to be

25:46

putting through the family, the ringer, right?

25:50

And um, then you start to think about, okay, if my my base case is so bad right

25:54

now that the taxes I owe, I got to come up with that money somehow.

25:58

What can I do so that this tax bill doesn't grow?

26:02

Yeah. How can I lower it, you know, reduce it?

26:05

What planning can I do? Yeah. What planning can you do? Or I mean, not

26:08

just the planning, planning to just Yeah. smooth succession is key. Let you

26:12

know, peacefully um take care of these things that we just spoke about, but

26:16

also like can I do something to reduce that big tax bill.

26:19

Yeah. um that I'm facing and I think um typically you know when you have model

26:25

when you have put together basic documents like visuals of ownership

26:31

structure um you also want to then lay out okay

26:37

from a tax perspective you want to have a whiteboarding session

26:41

with them to say okay if we were to now stop your tax bill

26:47

from growing what can be Yeah,

26:50

very simple option. One would be like while you're alive, give all your assets

26:54

to the next generation. Yeah, just pass everything.

26:57

Just pass it on. Pay the tax today perhaps, right? Transfer

27:00

that might not be that's not a practical solution because not every owner wants

27:04

to give up control. Yeah. I mean, nobody wants to give up

27:07

assets. They they don't want to give up assets

27:08

because they might be still, you know, financially dependent on that

27:12

asset to live their life and lifestyle and uh they may not think

27:16

and their beneficiary is ready for it. Yeah, they specifically your children

27:20

usually Yeah. they might not be ready for it.

27:22

So, not very practical for us to say, "Robert, why don't you just like take

27:25

over everything you own and give it to your children today?"

27:28

No, not practical at all. Because then we will stop that tax bill

27:31

from growing because you no longer own it. The children do.

27:33

Yeah. Not practical. You lose control and you

27:38

almost immediately have that tax bill to pay. So, it's

27:40

the future tax bill would have been the \$10 million, but now we've accelerated

27:43

that. You got to pay it right now.

27:45

So, Robert's not happy. No. So,

27:47

no. I don't think anyone wants to hear they're paying 10 million. Yeah.

27:49

So, what's the next option? You think about, okay, well, why don't we do

27:53

something called uh an estate freeze, right? If this is a term that kicks

27:58

around a lot. Yeah.

27:59

Um but let's try to simplify it, right? So, you do an estate freeze which

28:04

involves corporations. So assuming you know Robert's already got his various

28:09

corporations that he 100% owns and we go through the process of estate

28:14

freeze which basically to say that let's convert Robert's shares in the company

28:20

which are growth shares into another type of shares

28:23

which are fixed value preferred shares. Yeah. And um we will then introduce

28:30

other shareholders into the picture either directly

28:34

or indirectly. But the idea is the same that let's not

28:39

let's not give up control. Let's not cause disposition of assets by giving

28:44

the assets to them but let's introduce them into the

28:47

company as owners. Yeah.

28:49

Without paying any taxes. So

28:52

great option. Great option. Right.

28:54

Yeah. Um and then and then uh I think even then people have a little bit of

28:59

problem with that because if you start to bring in the shareholders into the

29:03

company then all of a sudden you're concerned about well are they going to

29:06

be interested? Well they have yeah they have a lot of

29:08

questions. I think that's what happens is like a lot of clients want to know if

29:12

if I'm bringing these shareholders into the corporation are they going to be

29:17

then making decisions? I want to hold that control in terms of operational

29:22

control of the business. I know how to trust my kids to be able to run this

29:28

business. I don't want them to run it to the

29:30

ground, right? Yeah. Getting in the way

29:34

or even sometimes shareholders, you know, like kids and again we paint the

29:38

kids in a bad picture right now, but we're just talking about all the

29:41

possibilities that we face when the clients are asking these questions.

29:45

Um you know what if the kids had like marital breakdown and then the assets of

29:50

the shares are now you know subject of you know marital assets and going to be

29:56

distributed under divorce. That's a basic concern we see all the time.

29:59

Yeah. The other concern we see all the time is

30:01

like what if you know bankruptcy? What if the kid is like financially

30:05

insolvent and like now puts these assets out. a lot of like what ifs and question

30:10

marks and they're not a lot of times the clients aren't ready to bring in that

30:14

direct ownership. Yeah. So like direct ownership in most

30:17

cases I think it's a difficult choice for people to make.

30:21

I would say it's not entirely that it's not entirely uh uh uh an option that

30:27

most people you know don't consider. It really depends on the assets too.

30:31

Like if there's just a corporation with your passive, you know, your your

30:35

investments, right? and you've generated a lot of

30:38

wealth and there's no operating company. Yeah.

30:40

You may you may think about introducing the children or not. I I think sometimes

30:46

when there's a business involved it gets a bit more tricky when you're you you

30:50

still want that operational control over that baby. That's your baby, right? So

30:53

yeah, but I think like I mean most people just don't like the idea.

30:57

They don't typically typically they don't like the idea.

31:00

And I see like people in different family dynamics speaking differently.

31:03

Like some parents are totally fine with like bringing the kids directly, but

31:07

they don't think about these things. I think when they say, "Yeah, I'm fine

31:11

like bringing the shareholders directly." It's like these are my kids.

31:13

What am I leaving to them anyways? Yeah. They may not understand what that

31:18

means, right? And then sometimes you have to like, you

31:20

know, kind of peel the onion. You have to say, "Okay, what is a relationship

31:24

like? And are they good with money?" Yeah.

31:26

Will they have a what's their ages right now? um what if they get into a divorce

31:32

situation or like bankruptcy situation? Are you okay with your assets being at

31:36

risk? I think at that point like they start thinking, "Oh, maybe this is

31:39

not a great idea." They're they're Yeah. They're like the

31:41

cogs are turning and then they're like, "Oh, yeah. I shouldn't really be

31:44

Yeah. Then you have you have some clients that completely know for sure

31:48

they do not want to bring anyone into the company." Right.

31:51

But some people are fine with it, but then only until we've told them that

31:54

look, you know, you just got to consider a few other things. We're not saying do

31:57

this or that. No, just consider that you've, you know,

32:00

this is what it means about all these considerations.

32:02

Yeah. Just like this is what it means when they own the legal control of those

32:06

shares and you know this is what it means that it it could

32:10

come with voting rights if it does or if it doesn't, right? And it means that

32:14

they own that asset, right? Like that's theirs. They're entitled to that. So, so

32:18

I think I mean thankfully there's a solution to perhaps these issues that

32:21

most commonly people face is that okay so number one we may not want to bring

32:26

in the kids directly as shareholders okay fine let's park

32:31

that issue secondly you want control so even if you

32:34

gave them something as shareholders you still want to make

32:37

sure that they do not have control over the assets

32:40

at all right um and in most cases you know I mean

32:44

again like this is not a cookie cutter situation but like you got to weigh all

32:47

the options. But often times, you know, family trust becomes a a common tool

32:53

when it comes to estate planning. Um, and family trust again like

32:59

is is really a very flexible um entity

33:03

entity. It's a contract between the you know the beneficiaries and the trustees

33:08

and basically acts as a shareholder. Yeah, we should define like what it

33:12

means to be a trustee, a beneficiary because like typically I find the next

33:16

question is okay well what are those roles right

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but even like I mean very generally speaking say you have a corporation and

33:23

the corporation you know the owner doesn't want to give the control and



33:26

like dire holding to the kids uh or other

33:30

family members for that fact you bring in a family trust the idea is like the

33:35

family trust will have the future growth of the companies or the assets Yeah.

33:40

And then the current owner or the parent will

33:44

have the the voting control. So they control the company and they have all

33:49

the value of the company up to today. So in case of Robert, we'll say okay

33:54

because we want to lock down your taxes and do not grow.

33:57

Yeah. Let's make sure we

34:00

freeze the company. Yeah. by giving uh fixed value preferred

34:05

shares to you. So like the company doesn't grow in your hands personally

34:08

and all the future growth will go to the trust.

34:10

Yeah. By the way, you will be controlling the

34:12

company also. Yeah. So the trust will own shares in

34:15

your company, but it's going to own the growth shares,

34:18

right? We will ensure that the the voting rights will stay with the with

34:24

Robert in this case, right? Like he's Yeah. So, you know, the family trust

34:30

then um becomes a very commonly discussed tool in our in our space. Um

34:36

but there's there are different roles,

34:39

right? Like there's trustees uh like akin to I almost say like

34:43

they're like a directors of a company. Yeah.

34:45

They make all the decisions related they're very powerful powerful position,

34:49

right? They have control of how the assets are

34:52

going to be split up amongst the beneficiaries. They control those

34:56

decisions. Yeah. And they have a fiduciary duty towards the

34:59

beneficiaries. So yeah,

35:01

you know, they have to do good by the beneficiaries. Yeah. They make all the

35:04

decisions. They file the tax returns for the trust or hire someone to do it.

35:08

Yeah. Open up the bank account, you know, pay

35:11

for all the fees, etc. That cost that comes with it. Um those are like

35:16

administrative day-to-day. But then mainly the biggest um the biggest piece

35:23

to the puzzle when the trustees are in play is really that they really do

35:28

decide at some point in time that what happens to the shares that this trust

35:34

owns. What happens to them? Who gets how much and when?

35:39

Yeah. Right. and

35:41

beneficiaries really don't have much claim towards the trust assets because

35:45

they have a possibility of receiving something from the trust

35:50

but they have no guarantee of receiving anything.

35:52

They don't with discretionary family trust which we typically see. They won't

35:56

have any entitlement over the assets unless the trustee will

35:59

decide that they're going to get this asset.

36:01

They're going to get something at some point

36:02

and they are like the trustee is working like you said good faith for the

36:06

beneficiaries. Yeah. But ultimately it's their decision.

36:09

Yeah. Yeah. So like you know when we were talking about Robert you know we

36:11

made Robert we we did create a trust for him.

36:14

Yeah. And we did introduce him as a trustee.

36:18

Yeah. Right. So I mean he's a trustee. He's

36:21

you know functionally not different from position that he's in right now.

36:26

So we gave him like super voting shares of the company. So he gets to control

36:30

the company. So he has you know um flexibility of still doing what he's

36:36

doing and with no interference. Yeah. We gave him fixed value preferred

36:39

shares. So the value of his assets do not grow in his hands.

36:43

And then the family trust takes all the growth. And then he still manages the

36:46

trust. Yeah.

36:47

And then his kids, spouse, grandchildren,

36:50

they're all beneficiaries. Yeah. And like I think it's it's

36:53

important to say that now that the growth is with the family trust, he's

36:57

kind of frozen his value that the tax that he'd have to pay on his death.

37:02

Yeah. And the the growth will now sit with the

37:05

with the family trust. And when he passes away. Yeah. Right. Then we would

37:10

have a replacement trustee come in. That's right. Yeah.

37:12

Yeah. And I think it's good to like always have couple layers of

37:15

replacements. You know, sometimes you may not be the one um you might be the

37:20

trustee to begin with, but if you're unable to act sickness or other issues

37:24

that come up or you pass away simply, yeah, you should define who that

37:28

person's going to be. That person's going to be. So like you

37:30

want to pick that person ahead of time. usually want to document that in either

37:34

your will or and or in the trust document to say who the next in line

37:39

will be. Typically, it's your spouse.

37:42

It's your surviving spouse or maybe even you know maybe even children sometimes

37:46

or a good friend or somebody. Yeah.

37:48

That can someone that you trust someone that

37:51

Yeah. Someone that you trust and you can understand. But typically I think in

37:54

this case it was Robert's children. Uh yeah. So like Robert's wife. But I

37:59

think the the the problem with Yeah. The problem was that the children were um

38:03

non-residents. Yeah. The the funny thing is like um you

38:07

know Robert had um already set up a trust for one of the

38:12

companies in the past. Yep. Yep. He did.

38:14

And um interestingly he did not go through any discovery phase nothing like

38:19

that. We were we were discussing with um it was very simplistic. They just put a

38:24

somebody suggested a trust and they just executed on it.

38:26

Yeah. And the trust had language in in the in in its document to say that if

38:32

you're a non-resident beneficiary, you can't be a non-beneficiary.

38:37

If you're if you're non if you're non-resident beneficiary, they're

38:40

excluded from you're excluded. Yeah.

38:42

From the from the trust. So his kids were excluded.

38:45

Well, yeah. The kids were not Yeah. So his kids happened to be He has two kids

38:49

and both kids are living outside of Canada.

38:51

Yeah. And all of a sudden like this trust is good for nothing because you

38:55

had set up this trust for your children for your children.

38:58

Thinking for your children and if they're no longer beneficiaries,

39:01

well, where does this all these assets go?

39:02

Yeah. And that that is a conundrum and

39:05

something that and that's something that we reviewed

39:08

when we were going through the discovery phase to

39:10

at least one of the companies that had a family trust that was set up a few years

39:12

ago. Yeah. So, you know, I mean, once you go

39:15

through the uh you know, uh discovery phase, I think you have you you get a

39:20

chance to like uh review and find delinquencies.

39:23

Yeah. Or issues that, you know, kind of does

39:26

doesn't make any sense. And sometimes we do look at things um

39:30

not just focused on an estate planning objective, right? We're looking at

39:33

multiple different things and there was different things that we found in his

39:38

structure at that time when we were going through the discovery phase. And I

39:41

don't think Robert himself knew that this was a restriction.

39:44

No, I don't think so. It was just set up the way it was. And

39:48

whoever the, you know, the advisers had set up, they probably didn't give much

39:51

attention to the fact that the children were already non-residents.

39:54

Yeah. And that's why it's really key to ask about the residency for the whole

39:58

family and who's involved. So you know when we were setting up the new trust

40:02

for him we had to wind up the old trust and the new trust did not have this

40:05

restriction because in the foregoing future the kids were going to remain

40:10

beneficiaries remain beneficiaries but also stay non-residents but that brought um

40:15

you know a big question mark where these kids are non-residents

40:21

you know um the trust at some point has to give assets to the um uh to the

40:29

beneficiaries And in our tax law, it says that it will

40:33

if if the trust ever distributes the assets of the trust to anyone any of the

40:39

beneficiaries, the trust will not uh be subjected to

40:44

any taxation. Meaning when it transfers the property to the beneficiary, will

40:48

there be tax? The question in most cases is no, there's no tax on on transferring

40:52

the property from the trust or shares of a company that the trust owns to the

40:56

beneficiaries given that the the beneficiaries are Canadian

41:00

residents. Yeah.

41:01

So, we had that foresight to say, well, how long are your kids are going to be

41:04

non-residents for? Is it like a temporary thing?

41:07

Yeah. Or do they have intention of ever

41:08

returning back to Canada? And what is that situation? I think that had a lot

41:15

of like knowing that you know that tax now is inevitable maybe not in the hands

41:21

of Robert but in the hands of the trust at some point because every time you

41:26

wind up the trust you're going to be facing with that tax that very tax that

41:29

you were trying to avoid when the trust shuts down. I think

41:33

that's a problem. You're not really solving for everything but it's a

41:36

problem to be solved for. Yeah. So, you know, in those cases, you

41:41

are um trying to figure out the children's intention. It's not easy to

41:46

understand or gauge where their heads at.

41:49

Yeah. And I think um

41:52

Robert now had a very strong motivation of bringing his kids back to Canada.

41:57

Yeah. I think if you if you tell your child that I will buy you a home in

42:01

Canada, they might come back. And that's exactly what he did. Well, after a lot

42:06

of after a lot of back and forth

42:08

back and forth, I think he's able to bring one child back to Canada

42:11

to say that, hey, like let's figure out what you need to get settled and

42:16

let's let's keep some of the money in the family versus paying it,

42:21

you know. Yeah. So, I think he's still working

42:22

through the second child, but the first child at least is able to

42:26

um come back. And his decision was solely for tax.

42:29

I think it was I think it's not a bad idea for the families to live close by

42:34

being being a part It was a it was a very strong motivate. Yeah,

42:37

it was a huge motivator to say that look, you know, by simply because you're

42:42

non-resident uh you're going to be, you know, paying

42:46

a lot of tax in this country and if you just simply move to Canada and call this

42:51

home, we may be able to escape this tax altogether for a very long time.

42:56

Right? And I think it's good to say that, you know, even though the trust is

43:00

very commonly set up, one of the limitations of the trust is is uh

43:03

famously known as 21-year rule. Yeah. The life of the trust

43:07

the life well the life of the trust is legally

43:10

we answer this question all the time like the life of the trust legally from

43:14

a trust law perspective is is like forever indefinitely.

43:17

So long as a beneficiary in the u in the trust.

43:20

Yeah. Beneficiaries typically when you set up I mean you can set up these

43:22

things any way you want but beneficiaries are typically the children

43:26

children's children and then so on and so forth so long as it's children of

43:30

children of children really the trust can continue right

43:33

and but from a tax perspective there's a

43:36

deemed disposition well yeah I mean Canada afford to

43:41

defer taxes forever forever yeah

43:42

so like our tax system is so anchored on death that you know people pay taxes on

43:47

dying and if everybody put their assets into a

43:51

trust they can defer that tax

43:52

then they'll never pay taxes and I think that that is uh government of Canada can

43:56

digest that. Yeah.

43:58

So they made this arbitrary rule to say if you have set up a trust every 21

44:04

years whatever it owns it pays taxes on it based on the unrealized gains at that

44:08

point. Yeah.

44:09

So so it's a timing thing as well that you

44:11

have to think about when you're setting up this trust.



44:13

Yeah. So like I think Robert was 78 years.

44:16

Yeah. In 21 years he will be like 99. Yeah,

44:19

for almost 100 years. Yeah,

44:21

for sure he's not worried about like transitioning his assets to it

44:26

to the kids. But you know the problem was like okay

44:28

if we were to like take all the growth in his lifetime from 78 to let's say 100

44:34

years the next 21 years and all that growth doesn't really add

44:38

to his value that will be then subjected to taxes when he dies. And then um when

44:45

the 21 year years are done we don't want to pay tax at in the hands

44:51

of trust either. So very commonly if you have set up a trust you start to think

44:56

about after 21 years what happens and very commonly

45:00

you would wind up the trust you would like

45:03

yeah the trustees would distribute the shares

45:05

and you may have then at that time have confidence in your children to give

45:11

them the assets. They're hoping within 21 years that that confidence does

45:15

I mean the kids will be in their 60s, right?

45:17

They'll be in their 60s. You'll have a good understanding of where they're

45:20

going in life, you know, and you'll have that confidence to then distribute those

45:24

assets to them, which can happen on a tax deferred basis

45:27

if they're Canadian residents. If they're Canadian res,

45:29

right? they're Canadian res. They can the trust can literally take shares of

45:33

the companies that Robert had originally put into the trust

45:36

and just pass it pass it on to the beneficiaries and the

45:40

beneficiary is Canadian resident no taxes at that point. And then once they

45:44

have those assets in their personal name when now they die

45:48

perhaps 20 years 30 years whatever the ages are like depending on you know down

45:52

the road um they can do their own planning or the

45:55

tax will be you pay the tax then right like worst

45:57

case scenario is like okay you Rob's put in the the shares in the com

46:01

of the company for full 21 years. Yeah.

46:04

At the 21 year mark let's say you know Rob's children have now taken the shares

46:10

and they live another 30 years. You've actually avoided the taxes for about 21

46:16

plus, let's say 30 years, let's say 50 years.

46:18

Yeah. I mean, that's huge.

46:20

That's huge because if you tax deferral, well, because you think about how that

46:23

wealth could compound, right? Over time, right? That could be a significant if

46:29

you put numbers million bucks growing at 5% annually compounding.

46:33

Yes. You'll see the number the math, you

46:36

know, turns out some really ridiculous numbers.

46:38

Yeah. So, that's how much tax you could be saving, right?

46:40

You could be Yeah. Yeah, you could be saving the 27% whatever the capital

46:43

gains rate is of that growth

46:45

of that growth. So very very powerful. I would even say that if let's say that it

46:50

robs children if they by the time 21-year rule comes around. So let's

46:56

let's pick a like a year. Let's say Rob set up the trust in 2025.

47:01

Fast forward to 21 years. November 2046 happens. Mhm.

47:06

If at November 2046, kids are in their, let's say, mid60s.

47:11

Yeah. And their kids,

47:14

who are Canadian residents are in their 40s or whatever, maybe they should even

47:19

consider that instead of passing all the assets down to Rob's children, why don't

47:24

we pass it to the grandchildren? Yeah. And this way the the compounding

47:30

is even more powerful because you've deferred the taxes to the lifetime of

47:34

the grandchildren. Right.

47:36

So I mean but the the the great thing about all of it all is that you don't

47:42

have to make these decisions today when you're setting up the trust.

47:44

Yeah. You can find what should be done and

47:50

consider all options in or around 21 years before the 21st anniversary

47:55

happens. It just provides a lot of flexibility.

47:58

Allows you to take time to think about the decisions that you want to make

48:02

these major life decisions and while freezing that growth in your

48:06

hands. But I think that's the main um crux of

48:10

the things is that people want flexibility.

48:12

Yeah. Not cap their options and also not

48:15

corner themselves to make certain decisions that they're not ready to make

48:18

today. Yeah.

48:19

So they can defer all those decisions. Yeah. while making sure they're not

48:22

financially obligated to pay large amount of tax.

48:26

Yeah. Right. And I think that's a that's the

48:28

very powerful thing which you want to deliver um for yourself and your family.

48:32

Yeah. You're able to keep control. You're able to defer that decision till

48:37

a later point when you have more confidence in your kids while freezing

48:41

that tax value. You know, it's it's it's it's such an important planning that

48:45

needs to get done for these for these business owners that have so much wealth

48:49

accumulated in their companies. Absolutely. The the one other thing that

48:53

this planning with the trust was a we were able to accomplish is that you know

48:58

he had uh an operating business like we said very successful still running very

49:02

strong and he wanted to continue to work on it.

49:06

um was the fact that you know Canada we have something called lifetime capital

49:10

gain exemptions and over time like his business had done

49:14

so well like it had accumulated a lot of value um but that value was intercomp

49:20

loans money that he's g his company had given to related companies

49:24

which happens often right like your corporation makes your operating company

49:27

makes good money into credit proof you move those assets to another corporation

49:31

but in this case like they had like you know tremendous amount of intercomp

49:35

loans loans like I mean good thing they set up individual corporations to house

49:40

those investments but all the money came from the

49:43

operating company to buy those investments as well

49:45

so you're still subject that related party loan still exposes you to

49:48

yeah I mean so if your business goes under or you have a claim in in the

49:52

business I mean for sure they can collect from the other companies

49:56

yeah that's still at risk but then also the other tax disadvantage is that

50:01

because of these you know non we call it the non-b businessness assets like

50:04

intercomp loans that are no good for the business really. They are excess cash in

50:09

in some ways is that it disqualifies the corporation

50:13

uh from you know something called uh for lifetime capital gain exemption

50:17

purposes. Yeah. Yeah.

50:18

And you know Rob had you know several family members also having their own

50:23

lifetime capital gain exemptions. None of them with having a business so they

50:27

would never be able to use their exemption. And like to quantify the

50:31

exemption, right, you can be saving around \$350,000 of tax per family

50:35

member. Yeah. I mean,

50:36

and you can and you're able to use those exemptions

50:40

when you pass away as well, as long as your corporation qualifies

50:45

and you don't have those bad assets on your books.

50:47

That's right. Yeah. So, like I mean recently it got a bump, right? Last year

50:51

it used to be just under a million dollars of exemption

50:54

and then now it's bumped up to 1.5 million. So just to you know set the

50:58

stage here is that if you have a an operating business and it's run through

51:02

a corporation and and ideally speaking the government

51:07

is saying is that well if you sell your business we will exempt the capital gain

51:12

on the sale of the business for the \$1.25 million first \$1.25 million.

51:17

Yes. Anything over and above you have to pay

51:19

the tax at capital gains rate which is about 27% today in Ontario combined

51:24

federal rate. So

51:27

Well, he did not even get the first exemption. He had no exemption access to

51:31

it because in order to get the exemption, the business cannot have,

51:36

you know, access cash, access marketable

51:39

securities, these related party loans that the money was used for inactive

51:43

assets, right? So, you know, um we wanted not

51:48

only to give get an exemption for him, but you know, his family members, they

51:53

all had their exemptions. wife has the exemption, his children who are

51:56

non-residents but like you know I mean hopefully if and when they become

52:01

Canadian resident which is what his plan is

52:04

they now have their own Canadian uh they have their own lifetime capital gain

52:08

exemptions then by extension his grandchildren who are pretty young uh

52:13

they would have their own exemptions like you count all these exemptions that

52:16

are like within the family you know that's about

52:19

yeah your parents can also you can use their exemptions if they have anybody in

52:24

anyone. So we wanted to put Rob into a position

52:28

where he can use his exemption which is not available right now even though he's

52:32

the owner of the company exemption for his wife when his can when his kids come

52:37

to Canada their exemption. So like two of those then the grandchild I think all

52:42

in all we had about like seven or eight exemptions possibly. Uh so you take like

52:47

you know 1.25 25 million times like seven or eight.

52:51

Yeah. Like that's about like seven 8 million

52:54

of lifetime capital gain exemptions that would just go to waste.

53:00

Yeah. Like you would save like you said, you

53:02

know, \$1.25 million times 27%. That's like almost \$350,000 of taxes not paid.

53:08

Yeah. And multiply by your family members, it's it's a significant amount

53:11

of tax that you could save. You know, you're talking about over \$2

53:14

million of tax is not paid. Yeah. If structured correctly,

53:19

you can do a lot with that, too. All you have to do is structure this

53:21

correctly. Yes.

53:22

It doesn't take very much. You know, at some point, he knows he's going to be

53:25

exiting the business. Yeah. Like a lot of the things are

53:28

inevitable. You're going to pass away. You know, you're going to exit the

53:31

business. Or sell it, right?

53:32

Or sell it. That's going to happen. So, you might as well structure, right, to

53:35

save the tax. It's like lowhanging fruit.

53:37

It is. So, like all we had to do was like,

53:40

"Okay, Robert, like you're not selling today. you don't have any interest

53:43

because you're so still going strong, but eventually you're going to start

53:46

looking for a buyer eventually, right? Hopefully makes

53:50

once he makes peace with it that it's time to move on.

53:54

You know what did we do? We we did a restructuring

53:58

and I mean throw a word restructuring is to uh there are tax restructuring you

54:05

can do where you can remove the non-b businessness assets. We call it

54:09

purification. It's a tax term that most commonly tax people would use is that we

54:14

we would purify the company by removing these assets which would disqualify

54:19

the corporation uh for the lifetime capital gain

54:22

exemption purposes and move them to another corporation.

54:25

Yeah. Uh it's a very complicated way of um

54:29

doing the trans like you know restructuring. We call it you know

54:33

butterfly transaction. Yes, we do call it a butterfly.

54:37

It would have I love the terms that we use in in our

54:39

tax world. Yeah. But it's a complicated section and

54:41

you have to make sure a lot of things are done correctly in order to not be

54:45

off. All Robert cared for. It's like, well, it makes me qualified.

54:49

Do the magic. Right. Do it.

54:50

So we we would like do the butterfly transaction. Yeah.

54:54

And then we would remove the non-b businessness assets to another

54:58

corporation without paying any taxes. So now what's left in the company, the

55:02

operating business, just the business. Yeah. So now that the company qualifies,

55:07

the business itself is owned by the trust controlled by Rob and the trust is

55:13

also controlled by Rob. Yeah.

55:15

The the the trust has beneficiaries that has all of his family members.



55:19

Yeah. And then when the business is sold and

55:22

when I say business is sold really you're selling the shares of the

55:25

company. Yeah.

55:26

The company qualifies or on passing, right?

55:28

Or on pass or if Rob passes away his fixed value preferred shares are will be

55:32

taxed. So you have your life you still have your exemption there.

55:35

Yeah. So like all in all like I mean you know

55:37

it solves for that issue that if you're you're structured correctly and you now

55:42

have ability to use your lifetime capital gain exemption. Another very

55:46

strong motivator of why he wanted to bring his children back to Canada.

55:49

Yeah. Because you can't use your lifetime

55:52

capital gain exemption. Yeah.

55:54

If you don't if you don't have Canadian resident beneficiaries, right? Yeah.

55:57

So like if he doesn't bring his children like he only has his exemption which he

56:01

had from the preferred shares or like his wife's which is in the trust

56:05

as a beneficiary don't doesn't really have access to the

56:08

exemptions for the kids or the grandkids because they all live outside of Canada.

56:12

So I think that is something that if you know where

56:17

you're at what your financial goal is from saving the taxes you can then have

56:21

these conversations. Sometimes people have people move mountains to save

56:26

taxes. So, oh yeah, once they know that they can do

56:29

this and they see that number, they're very motivated to get the process going.

56:33

Yeah. Like they're not going to be like,

56:34

"Let's delay." Long plan. Like I mean,

56:36

I think it's just understanding what it means and and the control and the

56:40

flexibility. I think that that educated conversation, but once they know they're

56:45

I think it also makes him happy that his children and grandchildren will now be

56:49

close by as opposed to far away in another country.

56:52

Exactly. Right. I mean there's a lot of other things that play into others, you

56:55

know, the children's mind like where the children are probably highly

56:59

motivated to keep the value in the estate as well, right?

57:01

Yeah. But I don't think it's like that easy, right? Like if if if you have now

57:05

strong ties in another country. Yeah.

57:07

You know, you what are the consequences of them leaving that country is also a

57:10

question. No, I don't think we typically hear that

57:12

they come back once they've settled on being there. But I think, you know, Rob

57:17

as a parent now has a um reason to put that into consideration and still a

57:25

family decision whether or not the children are motivated or not motivated

57:29

to move just by that. Yeah. And

57:30

they might let it go, they may not, but at least

57:33

Rob hasn't stopped doing his planning. He's still keeping his option open and

57:36

he's very optimistic that one day he will be able to get the

57:39

kids back into the country. Well, he already has one, right? So,

57:41

he's Yeah. I mean, he's able to get one back. Yes.

57:45

The other one is just like could happen. Yeah.

57:47

50%. And the family trust. The other thing I

57:49

wanted to add about the family trust is you we want to make sure that

57:54

on an ongoing basis that the corporation is purified that we keep moving the

57:59

excess cash out of the corporation. Company continues to make money. Yeah.

58:04

Because you have to qualify on the date of sale or the date of death to be able

58:08

to use the exemption. Right. So the the family trust does allow for that

58:12

flexibility to move assets out to another corporation tax deferred as well

58:18

into your investment corporation purifying the company. I see this very

58:22

commonly where like you know I'm presented with the structures that

58:25

people already have um you know and you we've seen them ton of times where like

58:30

there's an operating company and people are set up and a holding company on top

58:33

on top yeah and then that that holding company is

58:36

owned by the owner individually one person right

58:39

so very commonly the reason why people set that up is so that they're not

58:43

leaving uh excess cash and like surplus or investments in the operating business

58:49

and then they can do like intracorporate dividend by paying dividends from

58:53

operating company to the holding company and so long as

58:56

operating company has paid corporate tax. You know the tax laws don't care so

59:00

much that the money has been moved up to another company that's related to it.

59:04

So that's a tax deferred dividend that moves from operating company to holding

59:08

company and that's okay. Yeah.

59:10

Um but not okay from a lifetime capital gain exemption because if you're going

59:14

to be getting the lifetime capital gain exemption, you need to sell the

59:18

corporation. Yeah. Yeah, the lifetime capital gating

59:21

exemption is available to the individual. So if it owns shares in the

59:24

company that holds the investments, you are automatically offside.

59:28

Well, the buyer's not going to buy that, too. They're not going to buy it either.

59:31

Buyer's not interested in buying in a holding company that has investments in

59:34

them. They just want the business underneath.

59:36

Yeah. But the the conundrum is that to to get

59:39

lifetime capital gain exemption, the holding company blocks it.

59:44

Buyer doesn't want to buy the investments. But then by purely having a

59:48

holding company on top of as a shareholder does not allow you to get

59:52

the lifetime capital gain exemption. Yeah.

59:54

So but when we do put a trust as a shareholder of the operating company.

59:58

Yeah. The you can still have another company

1:00:02

act as a holding company or imagine like you have a trust that's

1:00:07

owned that owns the operating company. Yeah.

1:00:10

And there's a investment holding company to the side. Let's say a sister company.

1:00:14

The dividends can still flow through from operating company to the sister

1:00:20

holding company just through the trust. Like dividend

1:00:23

goes up to the trust and then dividend can go down

1:00:27

to uh sister holding company and you accomplish the same parent sub thing

1:00:32

where you were doing the incorporate dividends but now it just goes through

1:00:34

the trust and accomplish the same thing while you maintain your lifetime capital

1:00:38

gain exemption. So, but I don't think people have tremendous amount of

1:00:43

knowledge to to to know these things when they have set those up. But we we

1:00:48

still see a ton of these structures where like parent sub relationship is

1:00:52

there to the detriment of lifetime capital gain exemptions.

1:00:56

Yeah. So,

1:01:00

probate tax. That was really good. I'm so proud of

1:01:04

you. Me,

1:01:05

you spoke a lot. But you did good.

1:01:07

Good. Good. I feel you. very passionately and with

1:01:10

your hands. It's exhausting.

1:01:16

No, but I feel like it's it's engaging. Yeah. Well,

1:01:23

that's okay. You can take away the proate. I don't

1:01:26

know what to say about building. No, secondary will like it's

1:01:31

super important in terms of the secondary will the insurance like how do

1:01:38

you fund the taxes like so you want to be able to fund the

1:01:43

tax identify how you're going to get into it.

1:01:47

You model out like the insurance you're talking about the process

1:01:50

like if somebody passes away, right? Like you would know what the tax bill

1:01:55

was. Yeah. Now you have time to figure out how

1:01:58

you're going to pay for it. Yeah.

1:02:01

And sometimes people think about, okay, I'm going to pay for it by like saving

1:02:04

money. Yeah.

1:02:06

Or I have like put this much money apart like or whatever.

1:02:10

Yeah. Or you say, okay, like let's figure out

1:02:12

life insurance. Yeah.

1:02:14

What is the cost of it? Yeah.

1:02:16

Can you pay for it through the company? Like how much is the premiums? How am I

1:02:22

going to pay for the premiums? Yeah, you get into that.

1:02:26

I don't know much about like insurance, but

1:02:28

so just like get into that and then I think

1:02:30

yeah, we can think about like various

1:02:32

solutions to how to fix it. Okay, sounds good. So you want to talk

1:02:36

about liquidity then like in like after probate I think

1:02:39

cuz you wanted because the one thing that we should talk about is like Rob

1:02:44

having um wills that now talk to the structure.

1:02:48

Yeah, because there are some we we usually

1:02:51

connect certain decisions. Yeah. Yeah, like once you have done your

1:02:55

planning, you need to make sure you update your will update

1:02:57

because it needs to speak to they might say replacement trustees are

1:03:01

there. Yeah. Yeah.

1:03:02

Or there may be um uh

1:03:07

do you just get to update the will or do you give him instructions to update it?

1:03:11

Well, he knows because of the he knows. I tell them at the beginning

1:03:15

that there's going to be dual dual wheels.

1:03:17

Oh, no. the dual wheel will he does the dual wheels and then when

1:03:20

when he's designed the trusted deed then he does

1:03:22

the dual wills it like the primary will has to keep all

1:03:27

your like individual assets on there like the um individual your bank

1:03:31

accounts your investments and personal health stuff and your home but

1:03:34

everything else can go on your secondary will right

1:03:36

yeah well yeah shares of private company if you have any private loans promisory

1:03:42

notes with your corporation shareholder credits

1:03:46

Right. Anything that doesn't require third parties consent.

1:03:51

Okay. Typically you can like carve it out and

1:03:54

say it's in the secondary will. So you just take the primary will for probate.

1:03:59

And typically you know um

1:04:04

Hassan to sit here right now talk about it.

1:04:07

Should stand right. He can speak from there. We can hear him.

1:04:11

That's true. It's true. But imagine the episode I just disappeared.

1:04:20

There's like a man speaking now all of a sudden.

1:04:22

Yes. I was just speaking from his legal side of things.

1:04:26

We'll get him in once we fix the room up. Yeah.

1:04:28

We'll have to be person. Yeah. Okay. So, you want to talk about

1:04:31

the liquid like Well, what are we what are we doing in

1:04:33

the segment? What are we supposed to But I think

1:04:35

I don't know where we went. No, I I definitely think we need to talk

1:04:39

about updating the will and all that. Yeah.

1:04:42

Okay. You talked about the lifetime. We didn't talk about the US company in

1:04:45

1134. So I don't think we need to talk about that. But we didn't talk about the

1:04:48

real estate in the company and um what that may be but that might be a separate

1:04:53

tax. I think we should talk about we should talk about it.

1:04:56

Yeah. Some like not in detail but like just as a concept

1:05:01

that there's be double tax that we've already contemplated and that is how we

1:05:05

solving for it. Yeah. How are we solving for the you're

1:05:08

just talking about like the pipeline and 1646

1:05:11

1646 pipeline. There's But did you you talked to him already

1:05:17

about it to him?

1:05:18

Yeah. Yeah.

1:05:20

I do with everybody basically. I let them know this is premortem to

1:05:24

explaining what we're doing premortm. Yeah.

1:05:27

There will be a second part to this which is

1:05:29

postmortm. Right. And I tell them what that process is a

1:05:32

high level. Yeah.

1:05:34

And why is it there? Yeah.

1:05:36

Um, so we need to talk about that. And then broken trust

1:05:42

or we talked about the broken trust. Yeah. And then yeah, liquidity. It's



1:05:46

it's just the cash and then the um

1:05:55

postmort. Yeah.

1:06:01

Go. I feel like you've talked about this so

1:06:05

many times. cuz you're so good at it. I don't feel good at it.

1:06:07

Okay, go ahead.

1:06:08

If anything, I could have done what you did this I feel even

1:06:11

which one to talk about like life insurance. I

1:06:14

don't even know. No, just start with the whales part. I

1:06:17

think like say like you know let me I'll throw the question and it's mostly going

1:06:21

to be like hey now that you've like you know set up this trust and the structure

1:06:26

um can we talk about like the wills and like how do they get impacted at this

1:06:31

point in time and then you know how they should have

1:06:35

you know two sets of wills in Ontario. this Ontario concept where you can

1:06:39

escape the probate if you have assets in secondary will

1:06:43

the dual will strategies we already identify what it will be p

1:06:47

what will be probatable assets like you can't escape it but then we identify

1:06:50

assets that do not need probate can we go through them

1:06:56

incorrectly so you know when it comes to probate

1:06:59

right you know most likely your home will be

1:07:03

probated right now there ways around it too that

1:07:08

um but most likely your home that you live in has to be probated.

1:07:12

If you have a bank account that only you have to be probated,

1:07:16

why does your home have Yeah, good question. I'll tell you.

1:07:20

So, um

1:07:22

like learning at No, it's good, right? It's good.

1:07:26

So, the reason why the home has to be or may be probated, right? most likely

1:07:31

going to be appropriate is that when somebody passes away.

1:07:34

Now that home because they were living in it, they're it's going to go to the

1:07:38

estate of that person. Now, the estate owns it.

1:07:41

And very commonly, right, the estate most scenarios that the kids, whoever

1:07:47

they are like managing the estate or the beneficial, they don't want the home.

1:07:52

Usually, they sell it. Yeah.

1:07:55

If you sell it, the title of the home has the parent in it.

1:08:00

Yeah. And then the seller is not the parent,

1:08:03

the owner, which is the trust, the estate.

1:08:06

When when the estate tries to sell it, the buyer's lawyer is going to do a

1:08:10

title search and make sure that they're buying the property from the right

1:08:13

person, the owner, make sure there's no fraud to it, right?

1:08:17

And then they're going to say, "Well, the estate is selling. How do we know

1:08:21

you have the right to it?" So then you have to get a probate.

1:08:24

So it's only because it's a tip it's a it's

1:08:26

in a sale context it's typically the asset that would

1:08:29

sell. So they want you to get probate because it's typically that

1:08:32

typically the buyer lawyer is going to be asking for it to make sure that their

1:08:37

title is clear. But why do they do it only on that house

1:08:40

and not your other properties? You can do that on the other properties

1:08:43

too. But then most likely in our case, right? Like when we think about Rob, we

1:08:47

wouldn't leave anything directly in their names. We would leave everything

1:08:50

through the company, right? So, we expect that at least the house they live

1:08:55

in, it's going may be probated. There's a strong chance of being probated. Not

1:09:00

that it has to be, but like if the kids don't want to keep the house, it will be

1:09:04

probated at that point. Yeah. Because the probate would happen

1:09:09

when they sell it then. Mhm. Yeah. Basically,

1:09:12

not when they pass away. Not when they pass away. I thought that

1:09:16

I thought that's when it would happen because when you go like you would get

1:09:20

probated you only like probate is not mandatory

1:09:22

right by mandatory but then you you will be like okay I need to sell the house

1:09:26

then you definitely have to get probated. Yeah,

1:09:29

you don't automatically go for probate if you don't need it.

1:09:33

For so many of the estate tax returns and and deceased tax returns out there,

1:09:37

a lot of them had probate listings. Yeah, I know.

1:09:40

Because they were probably liquidating their funds. That's why

1:09:43

maybe it wasn't planned for like people just automatically with the probate. But

1:09:48

we usually we usually avoid probate until we know who's asking for it

1:09:52

specifically. Yeah. I've seen a lot of the probate

1:09:55

list come in and helped me do all those returns and get the market value from

1:09:59

there. It was always awesome. That's a good idea that you know you get

1:10:02

that information from it. It keeps it keeps things organized.

1:10:05

It does because you need to report all that but

1:10:07

Yeah. Yeah. Okay. So the so the house that's why.

1:10:10

Understood. Yeah.

1:10:11

But then then we would typically put all the other assets on the second will

1:10:15

because the second will have to get if you're going to go get probated, it'd

1:10:18

only be that one primary will that you would be subject to the probate tax. You

1:10:22

wouldn't take your secondary will. That's right. Yeah. Secondary will will

1:10:25

not be probated because it just be kept private.

1:10:27

Yeah. And then the primary will which

1:10:29

typically has your house, maybe bank account.

1:10:33

We try to keep assets very low and minimal

1:10:36

in in personal hands, right? That will be probated.

1:10:39

If there's any investment accounts once they're in the company,

1:10:41

but shares are just excluded. I know that.

1:10:43

Yeah. They're in the secondary will. That's why they're not

1:10:45

That's why they're excluded. Yeah, that's why they're not count.

1:10:47

But can't you but you have to pick and choose what you put in your first wheel

1:10:51

versus your second will. It just talks about it. You can ch pick and choose or

1:10:54

you can talk to you can list them in way of classes of assets that are in there.

1:10:59

Okay. So you can say my house is in there.

1:11:02

Yeah. My

1:11:05

bank accounts in there. And then the primary will capture those and it will

1:11:10

say the assets in my secondary will the primary will say there's a secondary

1:11:14

will in which contains excluded assets and then they're not to be counted as

1:11:19

part of the primary will. Then you look at the secondary will prim secondary

1:11:23

will say connects to primary will say yeah this is the primary will and the

1:11:27

person has primary will also and then these are the assets that are in the

1:11:30

secondary will say shares of a company private company promisory notes

1:11:37

stuff that I didn't know it said promisory notes

1:11:41

promisory notes you can like if if if you had a loan between your family

1:11:45

members you can say that is also in my not just intercorporate credit

1:11:49

shareholder credits but Like you had a private loan between.

1:11:52

So you pretty much put everything other than your primary house

1:11:56

basically. What else in your like just your house?

1:12:01

Yeah. Basically your house but even to the house you can like try to do things

1:12:04

to get away from that. What about your investments?

1:12:07

Investments are in the company, right? Right. Yeah. For our Yeah. Yeah.

1:12:10

Yeah. We're talking about Rob. We're talking about Rob.

1:12:13

Yeah. So let's talk about the you know once we have completed Rob's

1:12:20

planning I'm gonna talk to the camera. So we're going to start now like cut out

1:12:24

the all the internal discussion. So now that we have done you know

1:12:30

discussion about setting up a structure we spoke about lifetime capital gain

1:12:33

exemptions for Rob. Uh we spoke about you know state freezes and he's

1:12:39

basically said he's got a family trust. We know he's going to be getting his

1:12:43

children to Canada if he can, right? But then I think we should talk about

1:12:48

like you know what is the role of your will documents what he did in this case,

1:12:54

right? Yeah.

1:12:54

So you know talk like explain like what we did in

1:12:59

his case in respect of the his wills and the documents that that had to be

1:13:03

redone. Yeah. Yeah. So we so every time we do

1:13:06

some of this planning we ensure the wills are updated because we want to

1:13:10

make sure the new structure you know speaks to the will.

1:13:13

And you know how many times I've seen people um do restructuring and they

1:13:20

never look at the will again. They never like actually connect the

1:13:23

planning. Yeah. But they definitely need to

1:13:24

connect the planning because a lot of things change. Yeah.

1:13:27

Yeah. So like if you made all those changes Yeah. Continue on.

1:13:30

Yeah. You definitely need to make sure that those updates have been made to

1:13:33

your will because your will is the document that's going to you know speak

1:13:36

to what happens with each of your assets and during your planning things have

1:13:40

changed things have changed.

1:13:41

Um so coming back to probate there there is a strategy that you can take to avoid

1:13:46

your probate in Ontario

1:13:47

in Ontario to avoid the probate tax is that you can create

1:13:51

another secondary will. So primary will secondary

1:13:54

so there you would have your primary will and then your secondary will. So

1:13:59

your your primary will would list out your assets such as your home,

1:14:04

right? And it would speak to your secondary will to show that this will is

1:14:08

excluding my assets listed in my secondary will and the secondary will

1:14:13

not be probated. Yeah. So like when I'm going through the

1:14:16

probate process because someone's asked me to probate certain asset and I must

1:14:20

go probate. Yeah.

1:14:21

And certify that I'm the executive. Yeah. That's when you only want to

1:14:26

probate stuff that is expected to be probate and put them into a primary ass

1:14:30

primary will so to speak. Yeah.

1:14:32

And escape from probate for everything else that in the secondary.

1:14:35

Yeah. And I think in this case we were projecting \$1 million of probate tax

1:14:39

because Yeah. A lot of the value was really coming from the house but also

1:14:44

majority of it was coming from his companies.

1:14:46

So like we we put the company shares that are subject to probate in the

1:14:53

secondary will. The problem I mean really is that if someone has to probate

1:14:57

one asset, you can't cherryick the asset to

1:15:00

the whole will would be probated. You have to probate the entire will.

1:15:04

So like but if you can like segregate the assets, probatable assets that we

1:15:08

think might be probated and stuff that definitely doesn't need to be probated,

1:15:11

you put them in the secondary will, right?

1:15:13

So the trust in this case that we had set

1:15:17

up, you know, when we were talking about the replacement trustees,

1:15:20

Yeah. Uh we made that connection to the to Rob's will as well, right? Like

1:15:25

Yeah, we did. We listed out the replacement trustees in the will.

1:15:28

Yeah. Because once the trust deed has been

1:15:30

documented and we've defined each role, it's not a good idea to go change your

1:15:35

trusted. Yeah.

1:15:36

Right. So the will can be updated multiple times. Things can change in

1:15:41

your lifetime and you can update that. M so it so for for um Robert's case we

1:15:48

ensured that the replacement trustees were updated in the will.

1:15:51

Yeah. And I think I mean it really stems from a tax issue that if you were to

1:15:54

change the trusted then it might create a tax issue uh whereby you know create

1:16:00

taxation within the trust and um that's because of how CRA thinks whether or not

1:16:06

the trust has changed in a significant way. So you don't want to like the once

1:16:10

the trust document is locked, signed and sealed, you don't want to change things

1:16:15

in it. So you want to keep all the flexibility into the will side.

1:16:18

Yeah. Basically.

1:16:19

So um uh you know you mentioned like the house maybe let's talk about why even

1:16:25

like primary will be probated in what circumstances.

1:16:31

So you said like the house was left in for Robs. Yeah,

1:16:34

we left the house in the primary. Well, we clearly thought that it would be

1:16:38

probated for some reason, right? Let's get into it. Why commonly a house might



1:16:42

be probated sometimes? Yeah. Um, it comes back to

1:16:46

when you have children like Robert's case, they have their own homes. They

1:16:50

live elsewhere. So, so Robert's home most likely is going to be sold. Not and

1:16:56

not all the time do the beneficiaries keep their parents' home, right?

1:17:00

I think children don't keep it. They definitely don't keep it. They get rid

1:17:04

of it. They sell it. And when the sale process occurs, um, and someone's buying

1:17:11

the property, then they're looking to see who owns that property. And they'll

1:17:14

do a title search, and they'll see that the estate owns it, right?

1:17:19

And whoever's selling that property, the children,

1:17:22

they need to kind of prove out that they're actually

1:17:25

like they have the authority to to make that sale and that they it's kind of

1:17:30

there, right? So, they'll need that proof and they may need to go get that.

1:17:34

The buyer's lawyer will ask the buyer's lawyer might want to get

1:17:37

that that like another place you got to show the

1:17:39

certificate, so to speak, and to show that I'm I have the authority to

1:17:42

do this. Yeah. Yeah. I mean, that is I mean, to to

1:17:45

their credit, it's it's important that you buy a house from a person that's the

1:17:50

owner of the property. And if they simply don't appear to be selling the

1:17:53

property, then you want to make sure that the estate who is selling the

1:17:57

property has the authority to sell it by having the probate done. I mean very

1:18:01

commonly I would recommend that. Yeah.

1:18:03

Right. So you know interestingly some people try to escape that too by um

1:18:09

having uh the individual who's on the title. Let's say Rob's on the title.

1:18:15

Sometimes one of the probate planning is done is to add other people on the

1:18:20

title. Um so like Rob might add his wife might

1:18:26

add his children to the property. It creates a question to say that okay well

1:18:32

and then you add like a right of survivorship.

1:18:34

Oh yeah. You say okay if I pass my ownership of

1:18:38

the house goes directly to the people who are now remaining on the title.

1:18:42

Yeah. And very commonly people do that and I think it creates confusion in the

1:18:47

minds of many people is like if you added somebody in does it mean that you

1:18:51

have now I mean people do it to save probate taxes because then if you add

1:18:56

them in and my ownership directly passes to the person who's surviving and

1:19:01

they're on the title then that asset doesn't really need to go to the

1:19:07

to their estate. Yeah.

1:19:09

Right. So, but it creates confusion as to like

1:19:13

now that you've added that person in, do they now own the property? Is it

1:19:18

their property? And like is it just for like the sake of saving probate tax? Has

1:19:23

that person now sold their interest? Yeah.

1:19:25

Do the person who's come on the title? And I think it it does I think you want

1:19:30

to get like more tax advice on that because there are some implications of

1:19:33

doing so. Um like for example actually um I was dealing with uh one of the

1:19:39

situations or a question that came to me was mom dad were on the title

1:19:45

and son was added in. Mhm.

1:19:47

Right. Of a property. This is not Rob's case by the way.

1:19:50

Yeah. Right.

1:19:52

So mom, dad and son now came in. Son had no interest in the property. He was just

1:19:56

added in for like probate planning. When dad passed away,

1:20:04

his portion of the ownership by way of right of survivorship went to

1:20:10

mom half and the other half went to the son.

1:20:14

Yeah. The problem is that when a spouse when

1:20:19

when a person passes away and their assets go from one person to their

1:20:24

spouse, it moves without tax. Yeah, we should have mentioned that

1:20:27

earlier. Tax deferred, right? Yes. Tax deferred. Yeah.

1:20:30

But because right or survivorship there was no agreement to say there's to say

1:20:35

that look um the assumption is that there's no agreement say otherwise.

1:20:40

Um it basically means that the dad's portion who passed away it was split his

1:20:46

portion was now split equally with the his wife surviving spouse

1:20:50

and his son. The problem is that the portion that

1:20:53

went to the son was not taxable. Yeah.

1:20:56

We're talking about rental property by the way. Yeah.

1:20:58

So that's where I think it can backfire sometimes where you try to avoid the

1:21:03

probate tax by just adding people directly to the

1:21:05

title. Yeah. You you avoid a probate tax, but then

1:21:08

now it created income tax which you could have avoided. So I think you got

1:21:11

to make sure like everything aligns and you don't have a

1:21:14  
disjointed planning. Yeah.

1:21:16  
Right. Um but let's talk about even like you know I

1:21:22  
mean we were talking about this \$10 million problem.

1:21:24  
Yeah. And um how much does he have in the bank to pay

1:21:31  
for it? Typically don't have 10 million laying

1:21:34  
around. Laying around. Yep. Even the wealthiest

1:21:36  
people like they don't have money laying around in bank accounts like

1:21:41  
that. No, they don't. And it can result in

1:21:44  
fire sales like we were talking about if it's not planned for. So what like let's

1:21:49  
let's let's walk through like what did Rob

1:21:53  
end up considering and like what was his decision making what we were able to

1:21:56  
bring in. No because he was in his late 70s right

1:21:59  
and he didn't have life insurance. That's one of the things that we do ask

1:22:03  
him in during the discovery phase.

1:22:05  
He had a very small life insurance like half a million which is like

1:22:09  
5% of Yeah.

1:22:11  
tax that he needs to come up with. Yeah. It just it wasn't enough to pay

1:22:15  
\$10 million worth. Yes. So, we did explore life insurance

1:22:19  
with him to see if he starts paying premiums into life insurance now,

1:22:24  
you know, how many years will it It's crazy that you can still get life

1:22:27  
insurance at that age. Yeah.

1:22:29  
Right. But people wouldn't sure You can. It'll just be really expensive.

1:22:32

Yeah. The numbers were astonishing. Yeah. \$500,000 a year.

1:22:37

Yeah. I mean, it was fixed to say, "Yes, you're going to The scenario, I believe,

1:22:42

was you have, you know, you got to pay \$10 million in tax." Mhm.

1:22:46

That happens when you die. So, you don't know when you're going to die because

1:22:48

you're 78, but hopefully hopefully another 10 years,

1:22:52

10, 15. I mean, you try to be optimistic. It's hard to say it to their

1:22:56

face that you're going to die sooner than later,

1:22:59

but I think everybody knows when we're talking about these things.

1:23:02

Yeah. But it was it was half a million dollars and I think we said that there

1:23:08

was a cap on the insurance toy that that the half million dollars only had to be

1:23:12

paid like over seven years. Mhm.

1:23:14

Five five to seven years. It was a specific type of policy, lots of

1:23:20

different features to it, but it came down to the fact that if you paid

1:23:25

\$500,000 per year for the next seven years, uh, which is about, you know,

1:23:31

uh, three and a half million. Is that right? The math is right. Five times

1:23:37

seven. Yeah. So, yeah. So, it's about like it's

1:23:42

about, you know, uh, it the number came up to around seven million. I remember

1:23:47

3.5 million. Yeah.

1:23:48

3.5 to \$4 million. I remember that. So

1:23:53

if you paid that over and like almost consider that you have to pay,

1:23:58

you know, half a million dollars to about per year for the next seven years,

1:24:02

let's say \$4 million or so in tax in in insurance

1:24:07

policy. But we knew that if he died at any

1:24:10

point, he's covered for the full 10. So even if he'd contributed half a

1:24:13

million one year and he passed away the next year, he knows the 10 million will

1:24:17

come taxfree by the way.

1:24:20

Yeah. Right. Um but he

1:24:24

a he doesn't know when he's going to die,

1:24:27

but he had a guaranteed insurance payment that will come through

1:24:31

to to bring liquidity to pay the tax. Yeah.

1:24:36

And um uh a lot of times you do that math, you compare how much premiums are,

1:24:42

however horrible they might be. Yeah.

1:24:44

But in the in the context of like facing \$10 million and comparing that to like,

1:24:48

okay, I'm going to pay four million instead. That's a deal.

1:24:51

Yeah. Right. That's that's that's a good deal

1:24:54

in in any any at any point. So, um but at least you try to figure

1:25:00

that out. But the problem is that a lot of times people are not insurable

1:25:05

at that age, right? like

1:25:09

if you're older then you could have a lot of health concerns and you have to

1:25:12

do a whole test to see how your health is.

1:25:15

They do the medical test. They'll do the medical test and you

1:25:17

might not be insurable. Yeah. Yeah. So like you know sometimes

1:25:21

insurance companies will outright deny you insurance because the risk of

1:25:25

insuring you is so high that they will not get much premiums

1:25:29

before you pass away. Yeah. Yeah. It's a business for them. So

1:25:32

it's a business for them. It has to make sense for them.

1:25:34

It has to make sense. So I guess the ear if Rob had come to us like you know 15

1:25:41

years ago when he was like in his um 60s even

1:25:45

Yeah. Right. Then the premiums would have been

1:25:48

like less than half. Yeah.

1:25:51

Right. Maybe a couple hundred,000 as opposed to \$500,000.

1:25:55

Yeah. And he would still be able to do the

1:25:57

same thing, but it would be much cheaper.

1:25:58

Yeah. And um in this case, he was insurable.

1:26:03

He got an insurance policy, was able to cross that liquidity big question

1:26:09

at a good time and then the policy was actually put into a corporation.

1:26:13

So corporate dollars went to pay for the policy

1:26:16

for tax purposes. The policy premiums are not deductible for tax, but then

1:26:21

still much better deal. Yeah, it's better because you don't have

1:26:23

to pull the money out, right, and pay personal tax. You can use your corporate

1:26:26

funds to pay down your premiums. Yeah. But there's so many permutations

1:26:30

and combinations of like uh that can go down in designing an

1:26:34

insurance policy. So, I think you definitely want to take

1:26:39

a state freeze, figure out what your taxes on death is

1:26:44

now that you've determined. Figure out how you're going to pay that

1:26:48

tax. Yeah.

1:26:49

And then consider your savings, your lifestyle, where you're going to get the

1:26:53

money from, the type of assets you have. Some cases people actually sell their

1:26:57

they think about, okay, my house is taxfree. It's

1:27:00

one of my biggest assets that I have owned.

1:27:02

I should sell it, downsize. Yeah. Like you know, invest or they die

1:27:06

like the children will sell the house, it'll give enough money to pay the

1:27:09

taxes. Yeah.

1:27:10

Right. Some people do think of that like that is their insurance policy per se

1:27:14

because it's a taxfree asset just like an insurance policy is.

1:27:17

Yeah. But you know what? Then you're dependent

1:27:18

on the market. You're dependent on if let's say a house really is a huge \$10

1:27:23

million asset for let's say Rob in this case.

1:27:26

Yeah. How many \$10 million houses are sold?

1:27:29

It takes a long takes a long time. You see them on the market for a while.

1:27:33

You see them in the market for like nobody wants to buy like today

1:27:36

if if Rob had passed away, good luck. Like you're not going to be able to sell

1:27:38

the house right now. You will not. Yeah.

1:27:40

Right. So whereas with life insurance, you get

1:27:42

that payment, right? And it's you're guaranteed that that that payment

1:27:46

on a timely basis. Yeah. Timely basis. Yeah. So

1:27:50

um one of the things that um you know that we had also uncovered was uh Rob in

1:27:59

his business had foreign companies. Yeah.



1:28:02

And uh um I mean that part of the discovery phase was that

1:28:08

nobody had figured out that they were not disclosing foreign companies to

1:28:13

Canadian government. Yeah.

1:28:14

And they were really behind on those filings and disclosing them. Yeah,

1:28:18

let's speak about that the process we took for in that context like what were

1:28:23

the filings? What do we end up doing with that?

1:28:25

Did you do BDP? Yeah.

1:28:26

Okay. I wasn't involved. That's what John worked on.

1:28:30

Oh, did you? What? We just did the VDPS. But it took

1:28:33

us like a year to convince them year of like finding information getting

1:28:39

them on board. We just It took us six months to prepare

1:28:43

them. So I think you should talk about Is it Is it filed?

1:28:46

Yeah, it's filed now. Okay, you should talk about that. You should

1:28:48

talk about the pros. Six years.

1:28:49

No, it took us a year. It doesn't make sense.

1:28:52

It took us a year. It took us a year to convince them to do it.

1:28:57

Why? Because it's it's it's tough, right?

1:29:00

Like I mean now you're disclosing so much

1:29:04

information to the government. Yeah. Yeah.

1:29:06

And you're like thinking what if it doesn't get accepted?

1:29:08

Yeah. And then you're facing the wrath anyways that you was that you thought

1:29:13

was like not going to be. Yeah. So you finally filed it under the

1:29:19

VDP. Okay. I have to go to Washington. So

1:29:22

this is a good time to go. We'll keep it running.

1:29:31

BDP just talk about like how long it took

1:29:35

process. afterpend Slowly,

1:35:56

you should have Okay,

1:36:15

that's good. Oh, you're already you're still

1:36:17

recording. That's good. It'll create multiple files,

1:36:22

right? That makes sense. Okay. So 1134 is BDP 6 months of convincing. Okay.

1:36:29

Yeah. I mean it's not easy, right? Because they know they had like 1134s

1:36:33

are like how many years were they outstanding?

1:36:35

10 years. 10 years. Okay.

1:36:38

Okay. Sunny. Another thing that we noticed during the discovery phase was

1:36:43

that Robert had this US corporation that you know as a Canadian resident owning a

1:36:49

a foreign corporation that you control. Yeah. um there's a disclosure

1:36:53

requirement and Robert didn't know about this disclosure requirement.

1:36:57

Yeah. I mean it's it's not the intent of like us trying to figure out these

1:37:01

delinquencies, but I think when you're going through the discovery phase, you

1:37:04

try to you you come across these issues and you ought to have a conversation

1:37:09

about them. Yeah. and and you know speaking to him

1:37:14

and telling him about this obligation in reviewing his tax returns we noticed

1:37:18

that this disclosure wasn't made and the penalties are huge

1:37:21

of not having to file it's a T134 to be specific right like penalty is what like

1:37:30

\$2500 per missed return uh maybe more if gross negligence is

1:37:36

involved yeah and then we and there was 10 years

1:37:40

of filing needed to be done, right? And thankfully there was no audit.

1:37:44

So we so after multiple conversations letting

1:37:48

them know their options, there is an option to go through the voluntary

1:37:51

disclosure program and and the rules have just recently changed and since

1:37:56

there was no audit, we were able to take them through the unprompted route. Yeah.

1:38:01

Um which allowed for more penalt um allowed more

1:38:04

forgiving of interest and penalties, but it took a lot of convincing.

1:38:08

Yeah. I mean what it took long like six months

1:38:10

of just talking about this issue continuously and trying to understand

1:38:15

like are we going to be putting red flag on our backs to like

1:38:18

now getting audited on this issue but it was like you know I mean you got to do

1:38:22

the right thing eventually one way or another if they find out

1:38:26

it's not going to be pretty and you'll be exposed to like

1:38:30

lot of penalties a lot of penalties and thankfully we do have this this

1:38:34

voluntary disclosure program available to us to be able to come forward and say

1:38:38

we made this honest mistake. I think that that that that was like one

1:38:41

delinquency. We just filed it not long ago, but like I think you you you tend

1:38:46

to uncover these like in like discovery phase some of these issues like foreign

1:38:51

filing like disclosure in Canada not done in respect to the foreign filing or

1:38:55

for foreign company minute books were a mess.

1:38:59

Yeah. Right. You mean you looked at the minute

1:39:00

books what was there for? There wasn't much. We had to rely on on the class

1:39:05

tax return and what they told us, right? And I mean they had done previous

1:39:09

restructuring. Not much data was available either,

1:39:12

right? because they changed lawyers and there was not one set of like consistent

1:39:17

books and records of the companies and I think that was pretty um

1:39:21

not a good place like if he had not done anything and passed away I don't think

1:39:25

people would be able to figure out without his

1:39:28

um understanding and knowledge and context and the history of the company

1:39:32

to what's happened with the company over time.

1:39:34

Yeah, we had to rely on piece it all together.

1:39:36

Yeah, we needed him to piece it for us, right? and we were we were um hired to

1:39:40

do that and and ask the right questions and we're aware of what to ask

1:39:44

professionals and adviserss, but it's difficult for an executive that doesn't

1:39:48

have that experience. I think it would be tough for an executive to find these

1:39:53

delinquencies and because you know what though like if the executive is not

1:39:58

tasked in respect to these um filings for the person who's passed away they

1:40:03

also have responsibilities for like any tax issues that the person who's died

1:40:08

hasn't dealt with like if the person hasn't like been filing some T134s or um

1:40:15

from some some of these like you know nuanced returns then it falls on the

1:40:20

liability falls on the executive. They may or may not know this.

1:40:23

I don't know if they know all of that to be honest when they're saying, "Sure,

1:40:26

I'll be your executive." Yeah. When they take this on like I mean

1:40:29

it's not an easy job and it's not,

1:40:31

you know, uh I mean to to to square that off, right? Like when when the executive

1:40:37

has done their work and done very hard work to like distribute the assets and

1:40:41

like close down the estate, they've done their work, right, and paid the taxes.

1:40:46

Usually we try to shut down the estate and

1:40:50

you'd wind it up. Yeah. Wind it up and like

1:40:52

there's a clearance certificate process. Yeah.

1:40:54

Yeah. Can you can you talk about that a little bit? Like why does it exist? What

1:40:57

is it for? It's not mandatory to do.

1:41:00

Yeah. But we highly recommend to do it because

1:41:03

I I think in my career I've always done it.

1:41:05

We've we've always done it, but I know it's not mandatory. And you do have uh

1:41:10

as an executive when you're shutting down an estate, you want to make sure

1:41:14

that you've gotten this clearance certificate from the government to say

1:41:17

I've paid all the tax from the CRA that I've paid all this tax

1:41:21

for the estate. I've done everything I needed to. And then they

1:41:25

tax returns for the individuals have been filed. The estate returns have been

1:41:29

filed. And um CRA gives you this certificate to say that okay like you

1:41:34

submit all the documents to show the notice of assessments that the

1:41:37

everything's been filed and if there's a probate

1:41:40

I guess it gives a chance to CRA to come and say no there's something

1:41:43

outstanding. Yeah. It gives them a chance to say like

1:41:46

you know you might be missing something right here's like this final check.

1:41:49

Yeah. Um but if it's all clear then you're issued this certificate and

1:41:54

yeah which I think is is key like you want to be able to get clearance

1:41:57

certificate so that you should yeah

1:41:58

like few years down the road if CRA doesn't agree to something or some new

1:42:01

information come to light that CRA now feels that the executive ought to have

1:42:06

known and must have done it and now the executive is responsible for those

1:42:11

interest and penalties personally. Yeah. Um especially when the estate has

1:42:16

been wound up, the assets have been distributed long distributed with the

1:42:19

beneficiaries. Now they have to probably financially face these penalties

1:42:22

themselves. Yeah.

1:42:23

So like why not always get a clearance certificate,

1:42:27

get the clean shed and say I'm done. Like I'm

1:42:30

I'm done. I did what I needed to do. My responsibilities are clear.

1:42:33

Yeah. I think it takes about like, you know, in my experience, it takes about

1:42:36

two to three months to obtain one. It takes a while. Yeah. But um but I

1:42:40

think it's an important important document to have.

1:42:43

It's an easy submission. It's not too difficult to do and it's it's just good

1:42:47

to get that once you're done everything. Yeah.

1:42:49

Yeah. Um you know so so I mean you really see from you know from the

1:42:56

evolution of what the current structure was where do we end up with and the work

1:43:01  
is still not completed right like I mean all of this that we just did for Rob um  
1:43:07  
including some of the delinquencies etc we need to fix um it really something  
1:43:12  
called you know call it a premortem tax planning right  
1:43:16  
which is to say do all the stuff that you can do before you die. Yeah,  
1:43:20  
but our tax system is not as simple. No, it's complicated.  
1:43:24  
So, unfortunately, if and when Rob passes away, he's going  
1:43:29  
to own some value in former shares. And we've been very simplifying this issue  
1:43:34  
that to say he lower \$10 million of tax, but the truth is that he will likely be  
1:43:40  
facing double or triple  
1:43:43  
Yeah. tax.  
1:43:44  
Yeah. which is um which is quite a anomaly or like a systemic problem in  
1:43:51  
our tax system because it's not fair that now you have to do something called  
1:43:56  
a postmodm tax planning which is this restructure needs to be done  
1:44:00  
in order to eliminate that double or triple  
1:44:03  
double or triple tax. It's like so it's mindboggling that  
1:44:07  
everybody has to do it and you always have to keep explaining that you know  
1:44:10  
this is a there's a process to be had afterwards  
1:44:13  
post death just so you can eliminate taxes that you  
1:44:16  
should not be paying or you know all that stuff.  
1:44:19  
Yeah. Yeah. Definitely. I mean let's break it down right like I  
1:44:23  
mean let's put some numbers in in this scenario.  
1:44:27  
Sure. We won't use Rob's number because I mean

1:44:29

anybody can face it really. Yeah. But let's say very simply, you

1:44:33

know, you own shares that are worth at the time of death, let's say \$1 million.

1:44:37

Yeah. In a company and they still existed. So

1:44:41

you pay tax on it. Okay.

1:44:42

So the person, so when the executive is filing the tax return for the

1:44:45

individual, they're going to say shares of a private company,

1:44:50

tax gain of \$1 million, there be 27% tax rate. So let's say \$270,000 goes to

1:44:57

government. Yeah. And you haven't sold the shares of

1:44:59

this corporation. And you still cough up the money yourself. You still you cough

1:45:02

up the money. You still own the shares. Um but the value is trapped in your

1:45:06

company. You paid it. You've paid it. Yes.

1:45:09

Now the executive or the children are

1:45:11

thinking, well, we've got tax paid asset relation to the company. Let's take out

1:45:17

if the company has money, let's take out that money because we've already paid

1:45:22

tax on it. Million bucks have been tax paid money.

1:45:25

Yeah. Um guess what?

1:45:27

You're taxed. It's taxed. It's like a dividend tax,

1:45:30

right? So, so it's even a higher tax.

1:45:32

It's at 47% tax rate or could be up to 48% tax rate in Ontario.

1:45:37

Yeah. So to speak. So up to So I mean now you

1:45:40

have paid 270. Yeah.

1:45:42

You're pay potentially facing another almost \$500,000 of tax. I'm applying 50%



1:45:49

tax rate to this as a dividend. Yeah.

1:45:51

So but but where's that cap?

1:45:53

What's the total? Right. So 300 almost 300 270 was 27% tax

1:45:59

rate was paid on the person's individual tax return.

1:46:02

Yeah. Then you are facing potentially another

1:46:04

\$500,000 of tax because the beneficiaries or kids are going to take

1:46:08

the money out of the company. Yeah.

1:46:10

On the same million. So that's \$800,000 of tax and you may

1:46:15

still not be done. Yeah. You might not be done because you

1:46:18

know where is that cash coming from? You want to pull that cash out but where is

1:46:23

it coming from? It could be tied into assets that have not been sold, right?

1:46:27

Like you could you could have cash sitting there. But

1:46:29

if you own real estate property, if you own real estate property or even

1:46:32

invest base does the the cost base in the the hands of the corporation

1:46:40

has remained unchanged. It has still original cost base. So when you may have

1:46:45

paid some tax related to the increase in the value of the property in the form of

1:46:49

shares that was included in the million and you paid \$270,000 tax

1:46:54

and when the company sells that asset you've got another capital gain

1:47:00

corporate capital some form of double tax there as well.

1:47:02

Yeah. It's very confusing most times for

1:47:05

people to get it without an an outline of so but the but that tax is coughed up

1:47:09

by the corporation. Yeah. the previous taxes were paid by

1:47:13

the estate or the beneficiary and then the first level of tax was paid by the

1:47:17

individual. Yeah,

1:47:18

I think if you add that up, you could be like million dollars are gone in just

1:47:22

taxes. Yeah, like it's it's definitely a

1:47:25

majority of the value that is gone in taxes. So there's planning available to

1:47:28

do afterwards, but it's I think my frustration is like why even

1:47:32

required? Yeah, there should already be mechanisms

1:47:35

to not allow them. Yeah, but like unfortunately and those mechanisms are

1:47:39

not that easy or straightforward either. They're not. You need a professional.

1:47:43

There's Yeah, it's not something that the executive

1:47:45

can just tick off and say like I've paid tax on this.

1:47:48

Yeah, I wish that was you need planning. You need advisors, professionals

1:47:52

that understand the legislation to there's lots of terms that are thrown

1:47:56

around. We used butterfly previously. Let's list out what there are tax jarens

1:48:00

there that come into play. What is it like?

1:48:02

Yeah, the pipeline is a pipeline. Yeah, that's one of them. the 1646

1:48:06

carryback, right? The loss carry back. So,

1:48:10

and there's a bump bump. Yeah.

1:48:12

I mean, just to say that these are like tax jargon, but all to say is that the

1:48:16

pipeline eliminates the taxes that 50% tax. The bump might eliminate the taxes

1:48:22

related to the corporation. Yeah.

1:48:24

But, you know, it's an inefficiency in our system and um it's something that I

1:48:29

wish government pays close attention to and simplify these things. I wish it

1:48:33

could be just like check the box. Yeah. like a check to say we paid that

1:48:35

tax once. It's the same funds that are being drawn. Yeah.

1:48:38

Yeah. So like but all to say is that you know I think we always give that vision

1:48:43

to the clients like Rob knows about this by the way right at a

1:48:49

out of our couple meetings or several meetings we had we made a point to model

1:48:54

that out for him. Like what's his double triple tax going

1:48:57

to look like? However much fuming he was at that moment in time,

1:49:03

he was really frustrated afterwards. It's it's it's it's like a never- ending

1:49:07

story where you have to keep doing these things.

1:49:11

We're tasked to explain it all to them and it's unfortunate we have to tell

1:49:15

them. Yeah. And I mean look, I mean, you know,

1:49:17

there's a whole industry out there related to dealing with this, right?

1:49:21

This professionals, tax accountants, us like us, lawyers, etc. But it's also a

1:49:27

very niche area where like not everybody understands how these mechanisms work.

1:49:31

No. And our tax system is, you know, super

1:49:34

complex in these situations because if you get these things wrong,

1:49:39

um, you could be faced with other problems.

1:49:43

Yeah. Well, you know, when you're getting your CPA and you're getting your

1:49:46

CA, like, you know, you're not you're not focused on all these things.

1:49:51

You're not taught these things. You're doing an elective in tax and you're

1:49:54

taught it at a high level. Yeah.

1:49:56

But you don't know how it is seen in a practical point, right? And and you

1:50:01

learn by doing or you know getting that extra tax education to know

1:50:06

very practical side of things you need. Yeah. So it's complicated to the level

1:50:09

that not every person or professional knows about. Like generally what we do

1:50:14

is like you know we try to model it out and we there are like these solutions

1:50:18

that we were talking about 1646 pipeline and bump and like maybe a combination of

1:50:23

everything. Um usually you want to model all these

1:50:27

different scenarios out and see which one's going to deliver the best

1:50:30

permutation and combination and not paying the amount of taxes that were

1:50:34

like exceeding almost almost a million dollars of tax.

1:50:37

Um which is like ridiculous in the example that we were just talking about.

1:50:41

But it's it's it's not an uncommon scenario. Unfortunately, it's not like

1:50:45

someone in extreme example we might be facing it. It's actually very common.

1:50:49

I actually came across one of the families that we dealt with not long

1:50:53

ago. They had no idea that they were exposed and had been paying double or

1:50:58

triple tax all this time because once the person paid the tax,

1:51:02

parents paid the tax on their death or the executive did,

1:51:07

they didn't take out the money right away.

1:51:09

They started drawing it over time. over time. So they never saw that 50% tax

1:51:13

right away. Yeah.

1:51:14

And the corporation never sold the property 10 15 years later.

1:51:18

Yeah. Sometimes like as clients like you're just like get taking the money

1:51:22

paying the tax. Like you know you're not thinking questioning the system. Am I

1:51:26

paying double triple tax? They're not thinking that far ahead.

1:51:28

But accountants don't even know that. Like I'm not going to lie. Like I mean

1:51:32

accountants are great in terms of putting all the financial statements,

1:51:35

tax returns. Yeah. But this is such like an

1:51:39

unintuitive situation that people think do not

1:51:45

everything. It's very unintuitive. Yeah.

1:51:47

So at all times if you own like a private company shares, always assume

1:51:52

that you're going to be exposed to double tax and get some tax advice

1:51:55

there. Yeah.

1:51:56

Because it's just going to erode your wealth or your savings over time. Do

1:52:00

nothing. Simple as that.

1:52:02

Simple as that. And and CRA is not going to challenge it.

1:52:04

No. CRA would love to collect all that double triple They say, "Well, they sold

1:52:08

a property. There must be a capital gain by the company." Well, no, we paid some

1:52:11

tax before. Yeah.

1:52:12

Right. So, Siri's not going to help you in this

1:52:14

situation. You have to plan and your advisers will help.

1:52:18

Yeah, that's the problem. And um it is something that people have to look out

1:52:22

for themselves and make sure they're they're not uh paying more than they

1:52:26

they're supposed to and and whatnot. Yeah.

1:52:28

Right. Um so uh when you know we're done this I guess

1:52:36

some of sometimes or not sometimes but like it's in Rob's case right

1:52:44

what he wanted us to do was uh and again not everybody does this but I think it's

1:52:48

a good idea to do it um was like prepare a very simple summary of what was done

1:52:56

like our tax planning was so comprehensive had so

1:52:59

of issues and questions and whatever and

1:53:03

and they're getting and the clients are getting many tax lessons right in

1:53:06

they're also becoming tax they're trying to just catch up to

1:53:09

what we already know. It's a lot of information thrown at them,

1:53:12

right? So, like it's almost like you have to like create a summary, very

1:53:16

simple summary as much as you can of like what was done to for tax

1:53:23

planning, estate planning, what it will be done such as the

1:53:28

postmodm tax planning we talked about, what are the expected taxes to pay.

1:53:34

Very simple memo. So like it's almost meant like if that person if Rob passes

1:53:38

away he can like have this onepage twopage document somewhere that his wife

1:53:43

knows or kids know to get and and that's like a summary of like what he's done.

1:53:50

I mean in addition to getting in touch with the advisers who did them but it's

1:53:53

not a bad idea to like document just a very simple summary for yourself. Even

1:53:56

though when do when we do our work I mean there's a you know very thick stack

1:54:01

of memo that details everything details everything we have lula lawyers

1:54:06

your lawyers updating all the documents yeah

1:54:08

right but like you have all that but like that could add up to like yay big

1:54:11

thick stuff there's a lot to go through it

1:54:14

but it's a good idea to like really distill it down to like simple

1:54:18

document that synthesizes in simple terms for somebody to

1:54:23

understand um especially like numbers were there

1:54:26

possible or what issues were they contemplated why what were the

1:54:29

intentions of doing this etc. I think it's not a bad idea

1:54:33

and it's a great thing to add to the file that you would give to the

1:54:36

executive, right, that's going to handle your estate.

1:54:38

Yeah, absolutely. I think um uh it's it's definitely feels like a drag to

1:54:44

like com to have uh to complete a lot of stuff, but I think this one last thing

1:54:51

that you going to do is like so important.

1:54:53

Yeah. Because you walk away from the planning

1:54:56

and reorganizations, restructuring, six months later it's gone out of your head.

1:55:01

You won't remember things. No, you won't remember. Yeah, but you do

1:55:04

walk away. You do walk away feeling at least organized that you dealt with

1:55:08

these major decisions that you've been putting off.

1:55:11

Yes. And that there's professionals and

1:55:12

advisers that have documented your decisions and you walk away feeling much

1:55:17

better. Yeah. And I think it's a good idea like

1:55:19

even to um uh like with Rob for example, we do

1:55:23

like you know every quarter or like semiannual touch points. We're not their

1:55:27

accountant. We don't file their tax returns for it. um or that's not our

1:55:31

role. We just help him do these like you know high stakes complicated planning

1:55:36

and we move to the next thing that we are supposed to be doing.

1:55:39

Yeah. But then his accountant

1:55:42

that he deals with has dealt with for over like 20 years.

1:55:46

And um Rob himself um we get together every quarter, once a

1:55:52

quarter or once and every six months we just chitchat.

1:55:56

Yeah. Yeah. To say how things are going,

1:55:58

what's changed, what's the new development,

1:56:02

and they tell us, "Yeah, we're still getting the kids in. Oh, yeah. I was

1:56:05

able to get one one child back to the country, like I

1:56:09

had to buy a house." Like, that's where we were able to keep up to date as as

1:56:12

what has transpired cuz some owners might then go buy more

1:56:16

corporations or invest more too and they they want to know, should I be adding

1:56:19

this under the family trust? Should I be putting it in this corporation? So,

1:56:22

there's always those touch points. Yeah. Like even simple things like oh

1:56:25

I'm going to get a life insurance. Um I have seen life insurance bought in like

1:56:29

operating company. We're dealing with a file such as that.

1:56:31

Oh yeah. And now we have to pull the life

1:56:33

insurance out. Yeah.

1:56:35

But like at a great tax cost, right? So it's always good point to like have your

1:56:40

accountant that's your trusted person but also pair them up with someone like

1:56:44

us to give highlevel strategy advice on as

1:56:49

and when needed so to speak. Yeah.



1:56:51

Right. Um but you know the the one thing that I would end um this important

1:56:58

discussion was that although we've been talking Rob as our example

1:57:04

it's it's important to say that our tax system is not developed

1:57:11

differently for um uh high net worth individuals and like you know regular

1:57:18

people. Yeah.

1:57:19

It applies the same way. It's the same complexities

1:57:22

and tax. It's the same taxes that could be owing in terms of percentage of worth

1:57:28

net worth, right? Like you you're still looking at a 50% tax rate.

1:57:32

Yeah. Um at times,

1:57:33

however big or small your small the percentage is the same.

1:57:36

You're never going to be okay to pay like high high rates of taxes at the end

1:57:40

of the emotional impact, the complexity,

1:57:43

and the things to think about, the executive responsibilities that exist no

1:57:47

matter what your net worth is. Yeah. So like and I and also to say that

1:57:52

you know the estate planning intersects with tax

1:57:58

trust law. Mhm.

1:58:01

Um you know intersects with uh other like professions and experts like

1:58:07

financial planning is also part of it that you really do need a collaborative

1:58:12

um experience and a team that will work together.

1:58:16

Yeah. Right. And everybody needs to be tasked

1:58:19

with the solution. But I think the first solution that in our experience what we

1:58:23

do is like when we start a discovery phase once we know the skeleton of what

1:58:28  
everything is and we can like start to devise a plan and then bring in the  
1:58:31  
professionals into the picture as and when needed.  
1:58:34  
Yeah. And um unfortunately you know owner managers are the ones who has to  
1:58:40  
deal with all this planning one way or another to save themselves you know  
1:58:44  
significant amount of taxes or like emotional  
1:58:47  
um tax. Yeah. Emotional tax. Yeah.  
1:58:50  
Right. Um at the end of the day they also get picked the most on like tax  
1:58:54  
audits and they do the higher net worth individuals  
1:58:58  
get can get picked on. Yeah they do. But like you know they have  
1:59:02  
help from like uh their adviserss but like not to discount that people who are  
1:59:06  
also doing these planning they also need to be able to do it properly and not  
1:59:11  
not just you know wing it. Yeah definitely don't wing it. There's  
1:59:14  
like a team of adviserss and professionals that can help you. It's  
1:59:17  
not just a one person thing right. Yeah. There's multiple people that are  
1:59:20  
involved. Yeah. Um where people have to pay um  
1:59:25  
taxes. We talked about income tax a lot, probate tax a lot, but I think maybe  
1:59:29  
it's important to like also highlight the last bits of like you know RRSPs and  
1:59:35  
like um you know designated beneficiaries if  
1:59:38  
you can speak to that. Yeah,  
1:59:42  
I thought we were talking about that separately.  
1:59:46  
Are we not? I don't know. Okay,  
1:59:48  
I think we should do a different case for that or multiple cases for that if

1:59:51

we want to do an episode on on like TFSAs like small stuff.

1:59:58

Got it. You can even put the title for that

2:00:00

person, right? Are we I think we're done.

2:00:05

You ended the So,

2:00:08

you can tell that you talked about this multiple times in multiple phase ones.

2:00:13

What 20 phasic? Yeah. It's such a common thing.

2:00:17

Talked about so many times. It's all phase ones.

2:00:19

I know it's all phase ones. You can tell the way you talk about it.

2:00:24

You've done it so many times. Yeah, phase ones are like that's why they

2:00:29

they're so exhaustive

2:00:34

like after phase ones like they they can be um

2:00:40

uh it's involved right like remember that other client that we worked on that

2:00:46

uh we didn't the only phase one I ever completed fully in my life there's a

2:00:50

couple of them in my there's two phase ones in my career

2:00:54

that we started never ended